

**Corporate Presentation** 

August 2017



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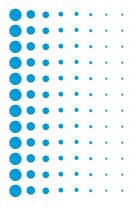
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# CaixaBank [At a glance]



# Key figures<sup>(1)</sup>

# **June 2017**

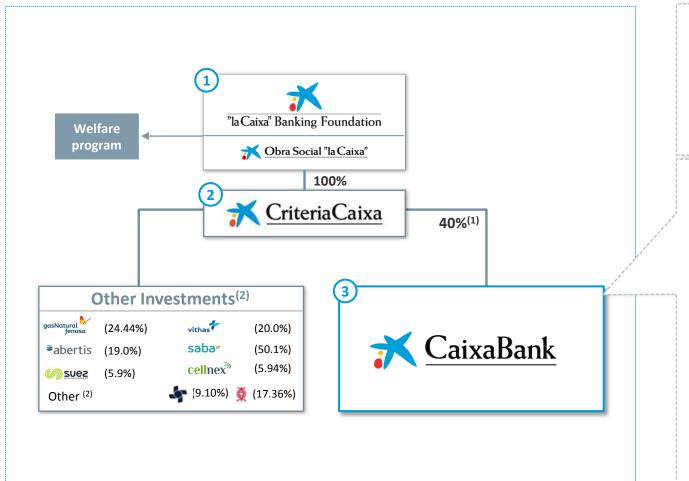
	Consolidated balance sheet (€ Bn)  Customer loans and advances (€ Bn)  Customer funds (€ Bn)  Customers (M), 25.7% as main bank <sup>(2)</sup>	378.7 228.4 348.9 15.8	Leader in Spanish retail banking
CaixaBank	Market capitalisation(€ Bn) <sup>(3)</sup> 1H17 Attributable profit (€ M)  CET1/Total capital Fully Loaded ratios (%)  Long Term Ratings <sup>(4)</sup>	25.0 839 11.5%/15.5% Baa2/BBB/BBB/A (low)	Solid balance sheet metrics
	Employees Branches (#) <sup>(5)</sup> ATMs (#) <sup>(6)</sup> Active internet/mobile clients <sup>(7)</sup> (M)	37,336 5,468 9,274 5.5/3.9	Unique omni-channel platform

- (1) Figures referred to CaixaBank Group unless otherwise noticed
- (2) Market penetration-primary bank among Spanish retail clients, %. Source: FRS Inmark. % of respondents that declare the bank as their main financial institution
- (3) Share price multiplied by the number of issued shares excluding treasury shares at closing of June 30th 2017
- (4) Moody's, Standard&Poor's, Fitch, DBRS
- (5) # of branches in Spain and Portugal, of which 4,749 are retail branches in Spain
- (6) # of ATMs in Spain
- (7) # of clients in Spain. Active customers include those with at least one transaction in the last 2 months



# A streamlined organisation of the Group

#### **Group structure**



In June 2014, "la Caixa" became a banking foundation and in October 2014 it completed the formal reorganisation of the Group after segregating to CriteriaCaixa liabilities and assets, including its stake in CaixaBank.

#### **Financial subsidiaries**

VidaCaixa Group (Insurance) 100%
CaixaBank AM 100%
CaixaBank Payments (Credit Cards) 100%
CaixaBank Consumer Finance 100%
Comercia Global Payments (PoS payments) 49%

BPI

\*

(84.51%)

Post tender offer<sup>(3)</sup>, increased stake from 45.5% to 84.5%

#### Non-controlled stakes<sup>(4)</sup>





Telefonica (5.15%)

**RE activities** 

Building Center (100%); Servihabitat Serv. Inm. (49%)

- 1) Since February 6th 2017, following the sale by CriteriaCaixa of a packet of shares representing c.5.3% of CaixaBank's capital which reduced the stake of CriteriaCaixa in CaixaBank from ~45% to 40%. Fully diluted stake considering the €750M Criteria exchangeable into CaixaBank shares maturing in Nov 2017 would be ~37%
- (2) Latest figures reported by CriteriaCaixa. "Other" include stakes in Aigües de Barcelona, 100% of Caixa Capital Risc and RE business
- (3) The acceptance period for the tender offer for Banco BPI finalized on February 7th 2017
- (4) Main non-controlled stakes of CABK. BPI's main non-control stakes include: 48.10% of BFA and 30.00% of BCI; the ownership attributed to CaixaBank Group at 30 June 2017 is 40.65% of BFA and 25.35% of BCI

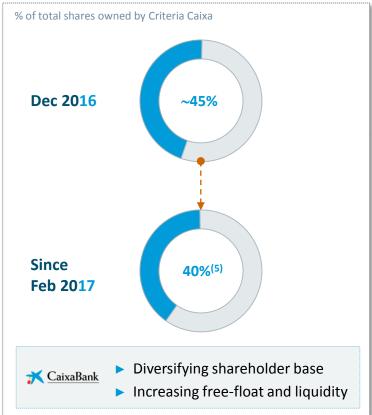


# **Simplifying the Group structure**

#### Major progress in the restructuring of the Group



#### **Reduced Criteria stake**



- (1) Excluding 1 vacancy. On 22nd of June 2017, the Lead Independent Director was appointed
- (2) Including 6 proprietary directors representing "la Caixa" Banking Foundation and 1 board member proposed by the banking foundations formerly comprising Banca Cívica
- (3) Including 8 independent directors, 1 proprietary director proposed by Mutua Madrileña and the CEO
- (4) See Significant Event #239129 registered by CriteriaCaixa at CNMV on 26 May 2016
- (5) Since February 6th 2017, following the sale by CriteriaCaixa of a packet of shares representing c.5.3% of CaixaBank's capital which reduced the stake of CriteriaCaixa in CaixaBank from ~45% to 40%. Fully diluted stake considering the €750M Criteria exchangeable into CaixaBank shares maturing in Nov 2017 would be ~37%



#### Flagship institution in Spanish retail banking

#### **Leading retail bank in Spain**



- Main banking relationship for 25.7% of Spaniards and leader in online & mobile banking in Spain
- ▶ 15.8M clients; 13.8M in Spain
- ► 5,468 branches<sup>(1)</sup>; 9,274 ATMs<sup>(2)</sup>: best-in-class omni-channel platform
- ► **Highly-rated brand**: based on trust and excellence in quality of service

#### **Robust financials**



- ► €25.0 bn Market capitalisation<sup>(3)</sup>. Listed since July 1<sup>st</sup> 2011
- ► Solid capital metrics: CET1 B3 FL at 11.5%; CET1 phase-in at 12.5%
- Outstanding NPL Coverage ratio: 50%
- ➤ Ample liquidity: €65.6 Bn in liquid assets
- ► Stable funding structure: LTD ratio 107.6%

#### Solid heritage & values



- ► Aiming at a sustainable and socially responsible banking model
- ► Proud of our heritage: over 110year history, 78 acquisitions
- Included in leading sustainability indices (DJSI, FTSE4Good, CDP A-list, MSCI Global Sustainability, Ethibel Sustainability Index (ESI), STOXX® Global ESG Leaders)
- Deeply rooted values: quality, trust and social commitment

- (1) # of branches in Spain and Portugal, of which 4,749 are retail branches in Spain
- (2) # of ATMs in Spain
- 3) Share price multiplied by the number of issued shares excluding treasury shares at closing of June 30th 2017



# Recognised as the leading retail banking franchise in Spain

#### **Premium brand reputation**

#### Best Bank in Spain 2017 Best Private Bank in Spain 2015, 2016, 2017





Euromoney

#### **2016** Bank of the Year in Spain

The Banker



#### **European Seal of Excellence +500**

EFQM: European Foundation for Quality Management (2016)



AENOR certification for Business Banking, Foreign Trade, International Banking, Premier Banking, Retail Banking and Private Banking



AENOR (2016)

Most responsible financial institution and best corporate governance

Merco (2015, 2016)





#### Wide external recognition of leading IT & Mobile infrastructure

**Technology Project of the Year 2017: Artificial Intelligence.** 





**Best Global Technology Project 2016** 

The Banker

Best Bank in Spain in 2015, 2016 and 2017. Best Consumer Digital Bank in Western Europe in 2016 *Global Finance* 



#### **Global Innnovator 2016**

Efma and Accenture



Innovation in Payments and Disruptive Innovation in Banking 2016

Bai



World's most innovative bank in 2016

Retail Banker



#### **Market leadership**

Leader in customer loyalty, market penetration and participation fee

Retail customers in Spain (2016)

Leader in market satisfaction in Spain

(BMKS-FIN 2016)



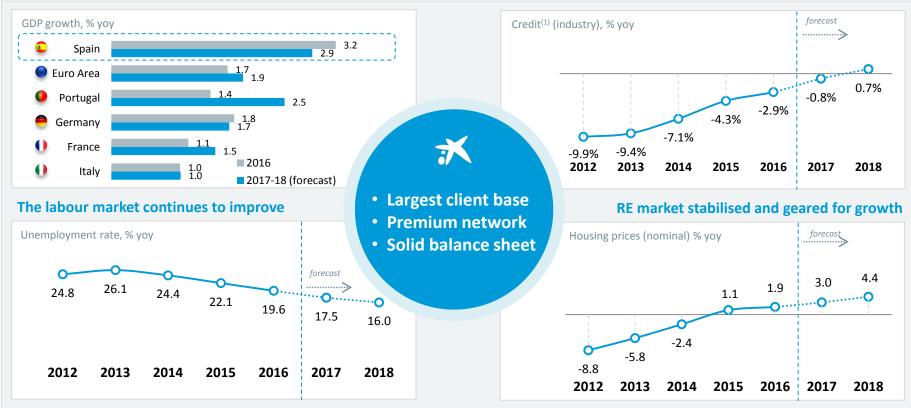
Updated August 1st 2017



# Geared to the performance of the Spanish economy



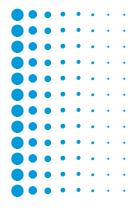




- ▶ The economic recovery continues to show significant traction: GDP increased by +0.9% qoq in 2Q17 (3.1% yoy), 0.1 pp above the growth rate in 1Q17. We expect 2017 GDP annual growth above 3% for the third consecutive year
- Macro dynamics support volume growth and asset quality improvement: new lending activity to households is robust and it is starting to recover for corporates (mostly SMEs) as a result of increasing demand and improved financial conditions. Lower net interest income headwinds, declining impairment losses and cost containment are improving profitability of the industry

<sup>(1)</sup> Loans to the "Other Resident Sectors" excluding to financial services companies (Bank of Spain statistics)
Sources: Eurostat (GDP growth), Bank of Spain (credit and deposits growth), INE (unemployment rate), Spanish Ministry of Public Works (housing prices) and CaixaBank Research (all forecasts).
Forecasts as of 28th of July 2017





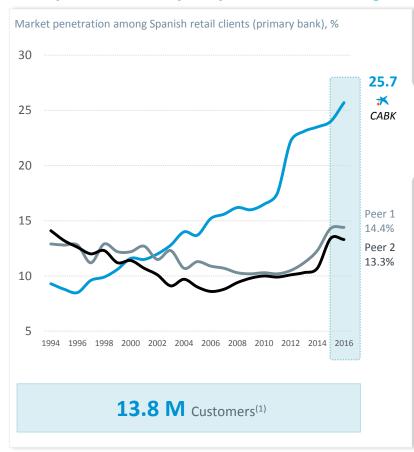
# **Competitive** [Stance]

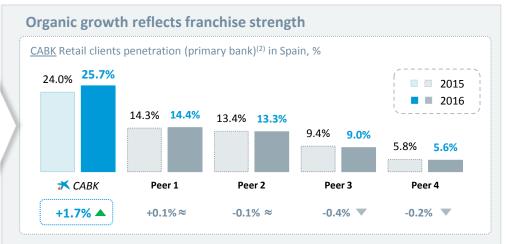


# The "bank of choice" for a growing number of Spanish retail customers

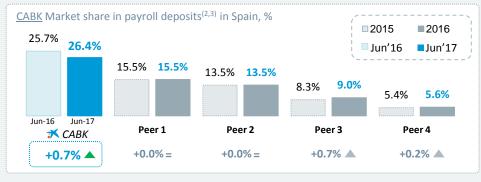
#### Undisputed leadership in Spanish retail banking...

#### ... and still growing





#### Growing leadership in key client income flows





#### Successful business model and solid value proposition

- 1) Customers of CaixaBank standalone (ex BPI)
- (2) Peers include Banco Sabadell, Banco Santander (including Banco Popular), Bankia, BBVA
- (3) Payroll deposits source: CaixaBank, Social Security (June 2017); peers: FRS Inmark 2016

Note: Hereafter CABK refers to CaixaBank stand-alone while CaixaBank Group or Group refers to CaixaBank Group

Activity and results Appendix

Source: FRS Inmark 2016

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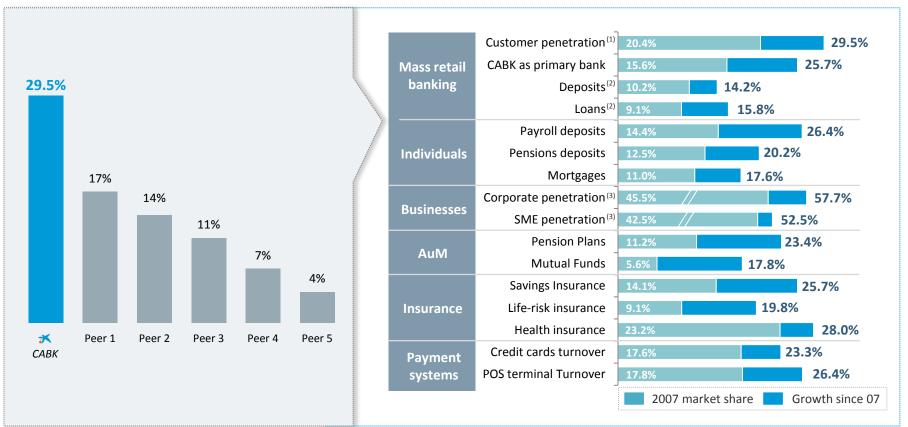
# Our leading market position generates valuable network effects

# **Leading franchise in Spanish retail banking**

<u>CABK</u> Market penetration for retail clients in Spain<sup>(1)</sup>, %

#### Strong market shares across the board

CABK Market share by key products in Spain, %



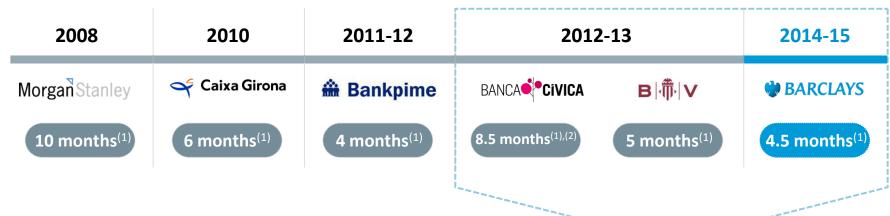
- (1) Spanish customers older than 18 years of age. Peers include BBVA, Bankia, IberCaja, ING, Popular, Sabadell, Santander (without Banco Popular)
- (2) Deposit included demand and time deposits and loan data to the other resident sectors as per Bank of Spain data
- (3) SMEs: Firms with turnover <€50M. Latest data for 2016; initial data for 2008 (bi-annual survey). Corporate: firms with turnover >€50M. Latest data for 2016; initial data for 2008 (bi-annual survey). For firms with turnover €1-100M, market penetration was at 48,0% in 2016 according to FRS Inmark survey.

Latest available data as of 28th of July 2017. Source: FRS Inmark 2016, Social Security, BoS, INVERCO, ICEA, AEF, Servired, 4B and Euro6000



# Organic growth and market leadership in Spain have been reinforced by acquisitions

#### **Proven integration track record**

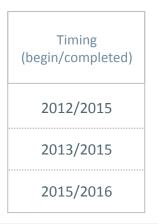


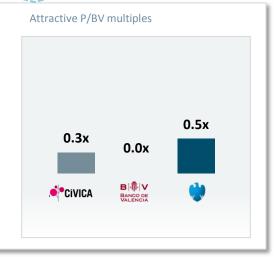
#### Strict financial discipline for acquisitions

Effective delivery of synergies exceeding targets and earlier than expected. In €M

	Synergies as % of initial costs	
	Initial target	Achieved
BANCA CIVICA	59%	63%
в∣∰√	52%	62%
<b>BARCLAYS</b>	45%	57%

Synergies 2016 (€M)
580
101
189





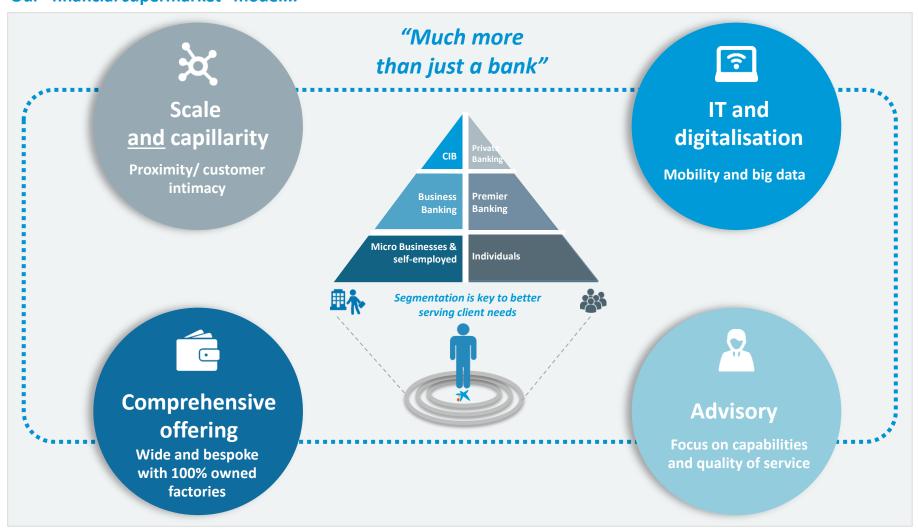
- 1) Time lapsed from closing, legal merger or acquisition agreement until completion of IT integration
- (2) It involved completing 4 sequential integrations

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# A one-stop shop distribution model for lifetime finance and insurance needs

Our "financial supermarket" model...

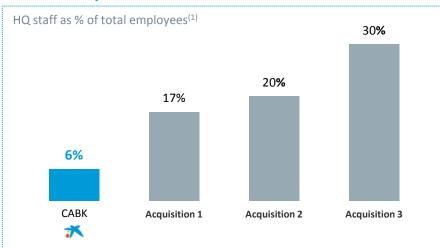


...provides unique advantages to face current headwinds

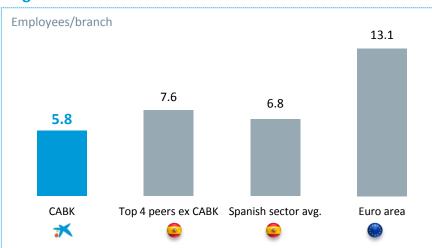


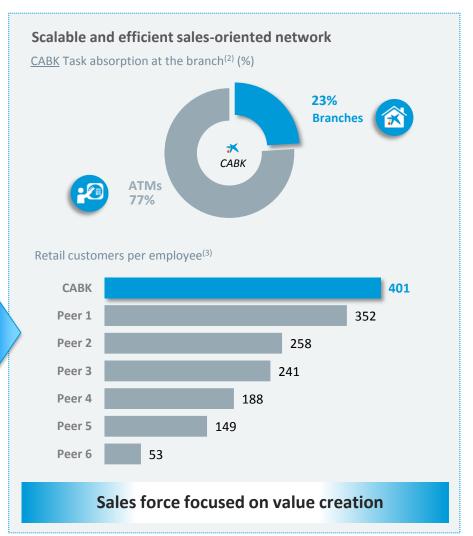
# Economies of scale and technology are key drivers of operational efficiency

#### **Minimal HQ staff**



# **Light branch model**





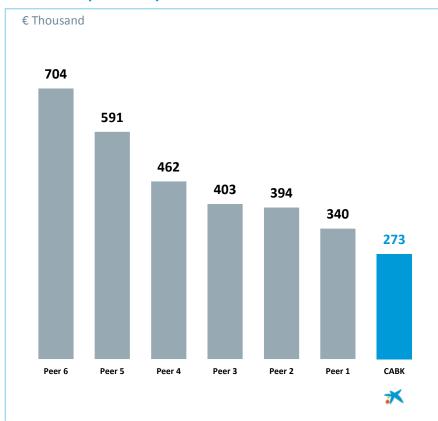
- (1) Data as of December 2016 for CaixaBank and own estimates as of the acquisition date for the acquired entities (Banca Cívica, Banco de Valencia and Barclays)
- (2) As of June 2017
- (3) Source: FRS Inmark 2016 Report on the financial behavior of individuals and reports from companies. Peers in Spain, including: Bankia, Bankinter, BBVA, SAB, SAN, POP

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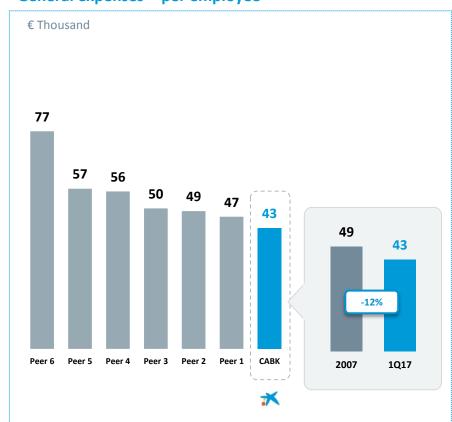


# Scale economies result in significant cost benefits

#### General expenses<sup>(1)</sup> per branch



#### General expenses<sup>(1)</sup> per employee



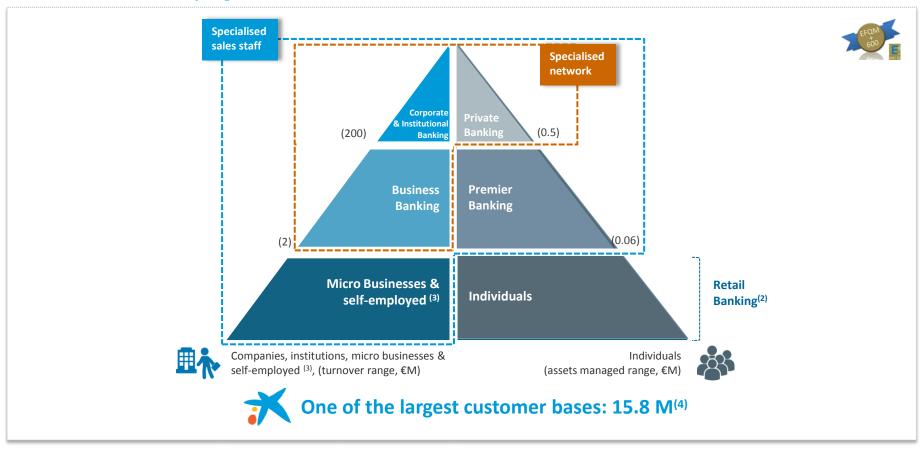
# Extremely competitive general expenses: low and falling

(1) General expenses and amortisations last 12 months. 1Q17 for CaixaBank and peers. Peers include: Bankia, Bankinter, BBVA Spain + RE business, Popular, Sabadell (ex TSB), SAN Spain + RE business.



# A highly segmented business model based on specialisation and quality of service

#### Customer breakdown by segment<sup>(1)</sup>:



#### Segmentation is key to better serving client needs and to bolster business volumes

- (1) There is additional market segmentation (including, for instance, real estate developers and public sector & non-profits) not shown in the pyramid
- (2) Retail banking includes individuals, micro businesses, self-employed, retail establishments, freelance professionals and agribusinesses
- (3) Also including retail establishments, freelance professionals and agribusinesses
- (4) Total customers: CaixaBank + BPI



# Best-in-class omni-channel distribution platform with multi-product capabilities

#### The largest physical footprint in Spain



#### Leader in digital channels



#### Staff time is freed-up to concentrate on building relationships and innovation

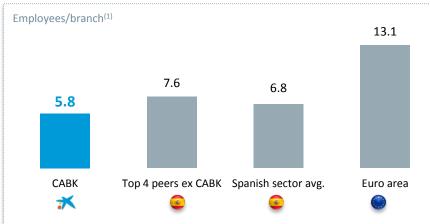
- (1) As of March 2017. Source: Bank of Spain
- (2) Active customers include those with at least one transaction in the last 2 months, in Spain
- 3) Last data available. Source: ComScore
- (4) As of December 2016

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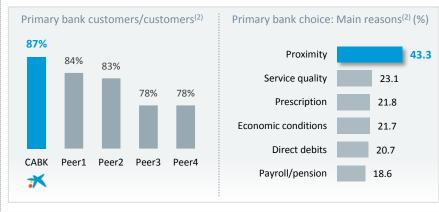


#### An efficient and effective branch model which evolves over time

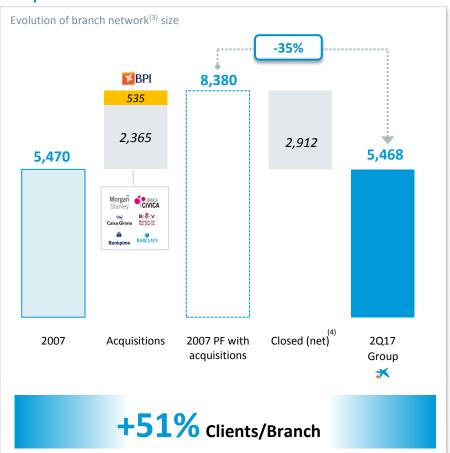
#### **Light branch model...**



#### ... very effective in a geographically-dispersed country



#### A dynamic network



## A high number of branches is an indication of reach and client proximity – not a cost driver

- (1) As of March 2017
- FRS Inmark 2016. Peers: SAN, BBVA, SAB, POP
- (3) Excluding international branches and representative offices
- (4) Number of closed branches net of number of opened branches



# Transforming branches into advisory hubs



Effective implementation of our advisory model

**CaixaFuturo** 

Personalised saving strategy – Investment and Protection

**Private Banking** 

**Best private banking in Spain 2015, 2016 and 2017**Euromoney



**Premier Banking** 

Preferred and personal service based on quality





Business Banking AENOR conform certified



#### **Advisory focus**

- ▶ New commercial protocols
- Differentiated relationship
- Reinforced capabilities
- ► Redesigned tools and spaces

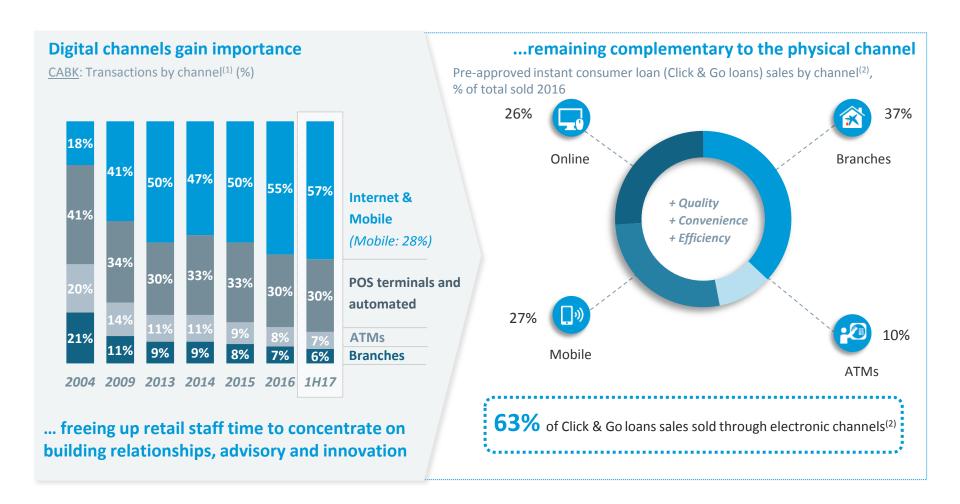


Focus on the quality of service





# Focus on omni-channel banking reduces costs and increases client's perceived value



- 1) Total number of transactions in 1H17: 4,533M. A transaction is defined as any action initiated by a client through a contract with CaixaBank
- (2) As of December 2016

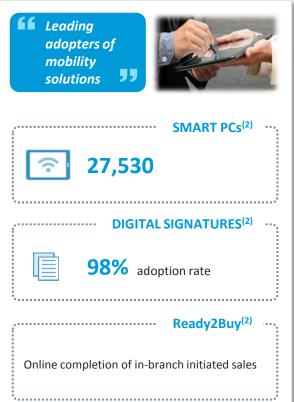


# Pushing the limits of the digital frontier to meet evolving customer preferences

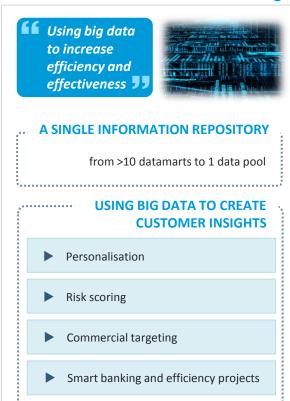
#### **Enhanced customer experience**



#### Improved commercial effectiveness<sup>2</sup>



# Bespoke products & services through better client knowledge



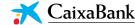
# Not just "anytime, anyplace, anywhere" but also bespoke service

- (1) Last available data
- (2) As of May 2017

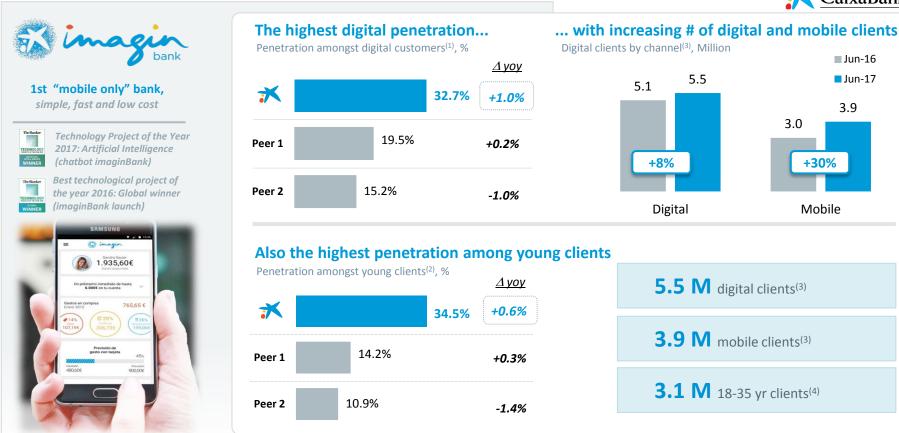


# At the forefront of banking digitalisation

#### Mobile banking initiative to prepare for potential future



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# Ample external recognition

- (1) Penetration amongst users of internet or mobile banking in Spain. Peers are BBVA and Banco Santander (without Banco Popular). Source: FRS Inmark 2016
- (2) Penetration amongst individual clients between 18-30 years old in Spain . Peers are BBVA and Banco Santander. Source (without Banco Popular): FRS Inmark 2016
- 3) Active clients through digital channels (internet or mobile) in the last 2 months, in Spain

(4) As of March 2017



# A financial supermarket providing a one-stop shop for lifetime finance & insurance needs

#### Market-leading factories provide revenue diversification and benefits from scope

Business			Company	% ownership
Life insurance		<b>€73bn</b> assets <b>#1</b> in Spain	<mark>X VidaCaixa</mark>	100%
Non-life insurance		<b>€3.3bn</b> premia <sup>(1)</sup> <b>#1</b> in Health ins. <sup>(2)</sup>	X SegurCaixa Adeslas  ■ SegurCaixa Adeslas	49.9%
Asset management		<b>€59.5bn</b> AuM <b>#1</b> in Spain <sup>(3)</sup>	CaixaBank ASSET MANACEMENT	100%
Consumer Finance		€1.8bn new business (1) €2.5bn assets(1)	CaixaBank CONSUMER FINANCE	100%
Credit cards	** Contactors of	€17.7bn turnover <sup>(4)</sup> #1 in Spain	CaixaBank PHYMENTS	100%
Payments at point of sale		<b>€21.0bn</b> turnover <sup>(4)</sup> <b>359,938</b> PoS	Comercia Global Payments	49%
Microcredit		+71% new microcredit to households (yoy)	MicroBank	100%

- Ownership preserved and growth fostered throughout the crisis
- Integrated management of client savings and spending needs
- ▶ Agile time-to-market
- Flexibility in pricing, packaging and distribution
- ► No conflicting views with partners
- ► All sold through a single integrated distribution platform

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# Product control is a key competitive advantage

- 1) As of March 2017
- (2) In Spain
- (3) After the integration of Banco Popular in Banco Santander CaixaBank might rank second
- (4) Turnover first 6 month (January-June)

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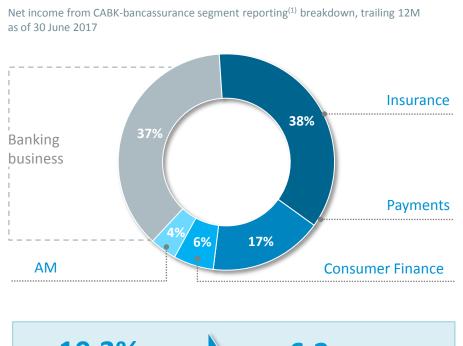


# Reinforcing the message that non-banking businesses are key contributors to results

#### Large and profitable businesses...

# **X** VidaCaixa ★ SegurCaixa Adeslas CaixaBank CaixaBank CaixaBank Comercia Global Payments MicroBank

#### ...with a significant contribution to net income





#### A resilient model for a low rate environment

(1) Trailing 12 months RoTE exc. extraordinary items (-€85M redundancy program in 3Q16, +€433M in released provisions related to new BoS circular in 4Q16, +€256M net business combination result from BPI, and -€212M early retirement programmes of 2Q17; all after tax). Note that RoTE includes the accrued coupon of AT1 (-€2M post-tax)



#### A trustworthy brand

#### Main corporate responsibility aims

Integrity, transparency and good governance

Promoting entrepreneurship and financial inclusion

Incorporating social and environmental criteria in risk analysis, products and services

Social commitment: corporate volunteering & financial education

#### **CORPORATE VALUES**

#### **MAIN HIGHLIGHTS & COMMITMENTS**

Quality

**Trust** 

Social commitment

- Honoured by Euromoney as the Best Bank for CSR in Europe (July 2016)
- Inclusion of CaixaBank in the main worldwide sustainability indices (DJSI, FTSE4Good, ...) and in the CDP Alist 2016 of the leading companies fighting against climate change
- MicroBank, CaixaBank's social bank, first European institution by volume of microcredit loans granted
- Equator Principles' signatory: consideration of social and environmental impacts in financing large projects
- Extension to clients of welfare programmes of "la Caixa" Banking Foundation. Eg.: labour inclusion ("Incorpora" programme), Business Alliance for Children Vaccination
- More than **33,000 flats** in social rent, the **main private social housing stock in the country**
- **€44.3M** budget of "la Caixa" Foundation, channelled through the CaixaBank commercial branch network to cover **local social needs**
- Corporate Volunteering programme with more than 5,000 employees as active participants
- Chairing the Spanish Network of the United Nations Global Compact since 2012

Dow Jones
Sustainability Indices
In Collaboration with RobecoSAM



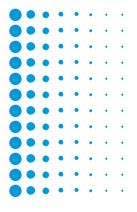






Last updated on 3<sup>rd</sup> July 2017





# **Strategic Plan [2015-2018]**



# 2007-2014: emerging from the crisis as a stronger institution

**Building the leading Spanish** banking franchise

## From # 3 to # 1

Growing organically and non-organically



Strengthening the balance sheet

# **Best in class**

Only domestic bank with investment grade ratings throughout the crisis

**Unique position to** benefit from the recovery

**Transforming the** corporate structure

# **Proactive change**

From an unlisted savings bank to 3 institutions with different missions and governance





# **Strategic priorities 2015-2018**



**Strategic Plan 2015-2018** 

Committed to trustworthy and profitable banking **5** strategic priorities 2015-2018



Client focus: Best-in-class in quality of service and reputation



Sustainable profitability above cost of capital



**Optimisation of capital allocation** 



**Enhance our leadership in banking digitalisation** 

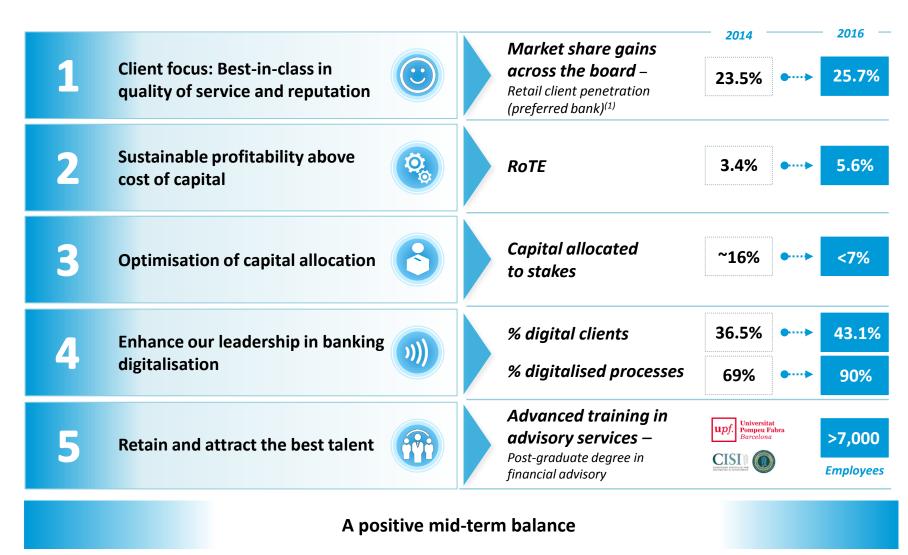


Retain and attract the best talent

31



# **Progress across all five 2015-18 Strategic Priorities**



(1) Source: FRS Inmark

32



# 2017: "Picking up momentum"

2017 Guidance (does not include BPI)		Main drivers	
NII	(+) Mid single digit <sup>(1)</sup>	<ul> <li>Lower funding costs</li> <li>Strict pricing discipline in loans and deposits</li> <li>Stable loan balances, consumer lending growth</li> <li>Euribor-indexed loans to trough during the year</li> </ul>	
Fees	(+) Mid single digit <sup>(1)</sup>	<ul><li>Growth in insurance and managed funds</li></ul>	
Recurrent expenses	<1% growth	<ul> <li>Wage inflation (new Collective Agreement)</li> <li>Strong focus on operational efficiency</li> <li>Still investing in technology</li> </ul>	
Cost of Risk	<40 bps	<ul><li>Better macro outlook</li><li>High level of NPL recognition and coverage</li></ul>	

(1) Guidance upgraded during the 2Q17 Webcast presentation (28th July 2017) from (+) low single digit



# **Revised 2018 Financial Targets**

**Revised targets** 2018 RoTE 9-11% Recurrent C/I ratio(1) ~55% **Profitability** ~4% CAGR<sup>(4)</sup> Core revenues<sup>(2)</sup> **Recurrent operating** Flat 2014<sup>(5)</sup> expenses(3) **Cost of risk** <40 bps Solvency CET1 FL 11-12% **Total Capital FL** >14.5% Cash dividend payout ratio ≥ 50% Special dividend and/or If CET1 FL >12% share buybacks

Focus of the strategic update: generating a sustainable return above cost of equity

- Core revenues<sup>(2)</sup> growth to be underpinned by sustained insurance and AuM activity and consumer lending growth
- Cost-saving measures to offset wage inflation
- Improving asset quality and positive macro dynamics to support further CoR decline
- Maintaining solid capital metrics still a key priority
- Commitment implies a comfortable buffer above regulatory minima
- Strong capital position supports payout ≥ 50%
- Intend to transition to full cash dividend in 2017

# Geared for growth and increased profitability



- Cost-to-income ratio trailing 12 months stripping out extraordinary expenses
- Core revenues: NII + Fees + insurance revenues from life-risk premia and equity accounted income from SegurCaixa Adeslas.
- Recurrent administrative expenses, depreciation and amortisation
- 2016-18. CaixaBank standalone (ex BPI)
- Pro-forma Barclays Spain. CaixaBank standalone (ex BPI)

Strategy



# Actively seeking to return capital to shareholders

# **Shareholder Remuneration Policy**

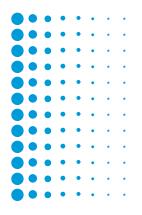


# **Strategic Plan 2015-18**

- Cash dividend payout ≥ 50% from 2015
- Intend to transition to full cash dividend in 2017

<sup>(1)</sup> The total shareholder remuneration for 2016 has been EUR 0.13 per share (gross), bringing the total cash amount paid to 54% of consolidated net profit, in line with the 2015-2018 Strategic Plan. In accordance with the new dividend policy, the Board of Directors also resolved that shareholder remuneration for 2017 be paid through two half-yearly cash dividends.





# International presence & [Investments]



# Supporting clients internationally and developing joint business initiatives

#### Representation offices & international branches to better serve our clients(1)



# **18** Representative Offices

Paris, Milan, Frankfurt, Beijing, Shanghai, Dubai, New Delhi, Istanbul, Singapore, Cairo, Santiago de Chile, Bogotá, NY, Johannesburg, Sao Paulo, Hong Kong, Lima, Algiers(2)

# 3 International Branches (with 5 offices)

Warsaw

Morocco with three offices:

- Casablanca
- **Tangier**
- **Agadir**

London

#### **Non-controlled International Banking Stakes**

% stake **Erste Group Bank** 9.92%

- Influential position
- Building strategic alliances
- Sharing best practices
- JVs and project development

#### **JV with Erste and Global Payments**

- Payment services
- Czech Rep., Slovakia, Romania
- EBG: 49%
- Global Payments+CABK: 51%

As of 30th of June 2017

In the process of obtaining pertaining licenses

Int'l & Investments



## Solid and liquid legacy assets provide revenue and capital diversification

## Telefonica

5.15%

One of the largest telecommunications companies in the world in terms of market cap and number of customers.

Company market value<sup>(1)</sup>: €45.5 Bn

**Diversification** 

- Income diversification: sound revenue base
- Geographical diversification

**Value** 

- ► International leaders, defensive sectors
- Solid fundamentals
- Strong financials

9.84% bn<sup>(1)</sup>

~€4.3



Integrated global energy company, carrying out upstream and downstream activities. Company market value(1): €20.1 Bn

**Profitability** 

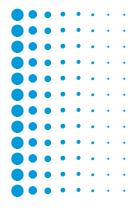
- High dividend yield
- Attractive return
- Tax-efficient (≥ 5%)

Financial flexibility

- Very liquid investments
- Limited regulatory capital consumption
- Potential capital buffer

(1) Market value of CaixaBank stakes as of June 30th 2017. Source: Bloomberg





# Activity & results [2Q 2017]



## **Core revenue momentum continues**

		► NII	<b>+7.5%</b> <i>yoy</i>	<b>+1.3%</b> qoq		
	Broad-based core revenue growth:	► Fees	<b>+13.1%</b> yoy	<b>+8.3%</b> qoq		
	upgrading NII/Fee guidance to mid- single digit growth	AuM and insurance revenues	<b>+22.4%</b> yoy	<b>+12.2%</b> qoq		
CaixaBank		<ul> <li>Core operating income<sup>(1)</sup></li> </ul>	<b>+31.5%</b> yoy	+12.2% qoq +12.0% qoq +1.2% qoq +0.5% qoq Stable qoq -3.9% qoq 53% coverage 15% capital gains		
		AuM + insurance funds	<b>+6.1%</b> ytd	<b>+1.2%</b> goq		
	Better business mix and stable margins	<ul><li>Performing loan-book</li></ul>	<b>+0.5%</b> ytd	<b>+0.5%</b> qoq		
	and stable margins	<ul><li>Customer spread</li></ul>	<b>219</b> bps	Stable qoq		
	Lower NPAs and continued gains on OREO sales	► NPLs	<b>-4.8%</b> ytd	-3.9% qoq		
		Total NPAs	<b>-3.3%</b> ytd	<b>53%</b> coverage		
		OREO sales	<b>+12.0%</b> yoy	15% capital gains		
	Disciplined execution	<ul><li>Restructuring at CABK</li></ul>	€303M cost pre-to	ax; €65M p.a. savings		
	of efficiency plans	<ul><li>Restructuring at BPI</li></ul>	€96M cost pre-tax	: €36M p.a. savings <sup>(2)</sup>		
×		► NPL ratio	6.5%	<b>50%</b> coverage		
Group	Solid balance sheet remains a hallmark	▶ Liquidity	€66Bn liquid assets	<b>208%</b> LCR		
	Temams a namnark	► Capital FL	+11.5% CET1	15.5% Total capital		

- (1) Core revenues (NII + Fees + other insurance revenues including life-risk business and equity-accounted income from SegurCaixa Adeslas) minus recurrent expenses
- (2) Annual reduction of BPIs' overhead costs corresponding to the voluntary redundancies agreed in 1H17
- (3) Total Capital ratio includes both the redemption of €1.3 Bn Tier 2 notes announced on 27<sup>th</sup> July 2017 and the positive impact (+66 bps) of €1.0 Bn Tier 2 notes issued in July 2017 on a proforma basis Note: % yoy refers to 2Q17 vs. 2Q16 except for 1H net attributable income. Hereafter "CABK" refers to CaixaBank stand-alone while "CABK Group" or "Group" refers to CaixaBank Group

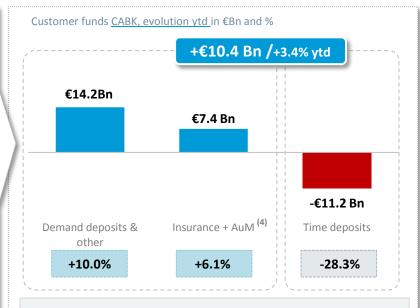


## Mix shift in customer funds enhanced by seasonality

## Total customer funds up 14.8% ytd/3.2% qoq

#### Customer funds breakdown, in €Bn **CABK Group CABK** 30<sup>th</sup> Jun. % ytd % qoq % qoq I. On balance-sheet funds 250.0 15.1% 3.5% 4.1% 8.9% 9.3% Demand deposits 160.2 20.7% Time deposits<sup>(1)</sup> 37.3 (5.8%)(9.7%)(11.1%) Subordinated liabilities 0.3% 3.3 1.5% 48.2 19.4% 1.5% Insurance Other funds 1.0 (48.6%)(16.5%)(57.2%) 1.1% II. Assets under management 94.5 15.4% 1.6% Mutual funds<sup>(2)</sup> 65.7 16.0% 1.7% 1.0% 28.8 14.0% 1.4% 1.3% Pension plans III. Other managed resources (3) (8.8%)4.5 21.6% 25.9% **Total customer funds** 348.9 14.8% 3.2% 3.4%

#### **CABK trends**



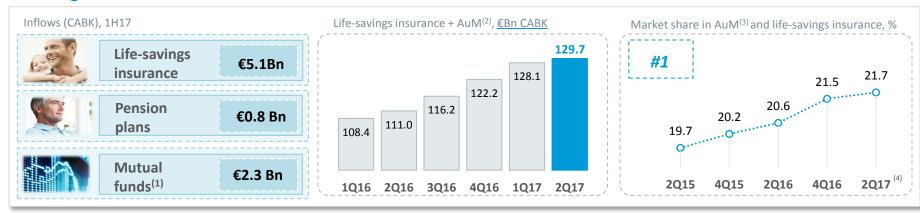
- On-B/S funds up 4.1% qoq on steady insurance growth (1.5 % qoq) and seasonally-high demand deposits (9.3% qoq) more than offsetting lower time deposits (-11.1% qoq)
- AuM growth (1.1% qoq) in line with previous trends

- (1) Includes retail debt securities amounting to €543M (Group) and €496M (CABK) at 30 June 2017
- 2) Includes SICAVs and managed portfolios
- 3) Impacted in 2Q by seasonality and in 1Q by amortisation of €1.5Bn subordinated notes issued by "la Caixa" (currently Criteria Caixa)
- (4) Mutual funds (including SICAVs and managed portfolios) and pension plans



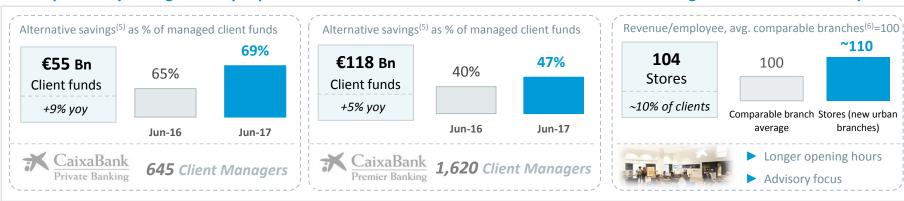
## Growth in alternative savings reflects strong advisory capabilities

#### **Growing both volumes and market shares**



## Underpinned by strong advisory capabilities...

## ...transforming branches into advisory hubs



## Ownership of market-leading product factories provides a key competitive advantage

- (1) Net inflows. Includes SICAVs and managed portfolios
- (2) Mutual funds (including SICAVs and managed portfolios) and pension plans
- 3) Market share by assets under management, Spain. Source: INVERCO and ICEA with AuM comprised of mutual funds and pension plans
- (4) Market share for life-saving insurance: estimate for 2Q17 based on life-saving insurance data as of June 2017 published by ICEA. For mutual funds and pension plans, based on actual data
- (5) AuM plus life-saving insurance funds
- (6) Average gross revenues per employee of 62 branches opened in the last 12 months versus a comparable sample



## Loan-book stability underpinned by consumer and business lending

#### Loan-book break-down

		CABK Group				
in €Bn, gross amounts	30 <sup>th</sup> Jun.	%ytd	% qoq	% qoq		
I. Loans to individuals	131.3	11.0%	1.0%	1.1%		
Residential mortgages	96.0	11.2%	(0.8%)	(0.9%)		
Other loans to individuals <sup>(1)</sup>	35.3	10.5%	6.1%	6.2%		
Of which: CABK consumer loans <sup>(2)</sup>	9.2	13.1%	6.0%	6.0%		
II. Loans to businesses	83.4	12.6%	(0.2%)	(0.2%)		
Corporates and SMEs	75.0	15.7%	0.1%	0.4%		
Real Estate developers	8.2	1.8%	(2.8%)	(4.8%)		
Criteria Caixa	0.3	(78.8%)	(4.8%)	(4.8%)		
Loans to individuals & businesses	214.7	11.6%	0.5%	0.6%		
III. Public sector	13.7	9.8%	(4.1%)	(5.0%)		
Total Loans	228.4	11.5%	0.2%	0.2%		
Performing loans	213.5	12.1%	0.5%	0.5%		

#### **CABK** performing loan-book stable

- CABK performing loan book stable ytd adjusting for CRI repayment and 2Q seasonality<sup>(3)</sup>
- Sustained growth in corporate and SMEs (+0.4% qoq) and consumer lending (+6.0% qoq)...
- ...offsets reduced exposure to RE developers (-4.8% qoq on NPL portfolio sale), public sector (-5.0% qoq) and CRI (-4.8% qoq)
- BPI increases Group loan-book by 11.4% ytd



<sup>(1) &</sup>quot;Other loans to individuals" includes consumer lending and other credit to individuals

<sup>(2)</sup> Loans to individuals with personal guarantee, excluding those for home purchasing purposes. Includes personal loans by CaixaBank, MicroBank and CaixaBank Consumer Finance as well as credit cards (CaixaBank Payments) except for floating

<sup>(3)</sup> Adjusting for CRI deleveraging and seasonal impacts in 2Q (€1.5Bn in pension prepayment in "Other loans to individuals")

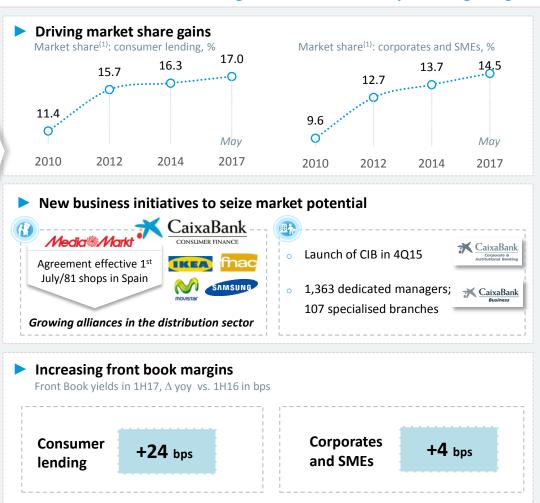


## Positive loan production dynamics with strict margin discipline

## Loan production keeps growing...

## New lending growth, % 1H17 vs. 1H16 +19% **Consumer lending** New consumer lending, €Bn 3.8 3.1 +19.2% 1H17 1H16 New lending growth, % 1H17 vs. 1H16 凲 +16% **Corporates and SMEs** New lending to corporates and SMEs, €Bn 9.3 8.0 +16.4% 1H17 1H16

#### ...increasing market shares while protecting margins



(1) Source: Bank of Spain



## Net income grows on solid operating trends

#### **Consolidated Income Statement**

		CABK Gr	CA	вк		
in €M	Q2 2017	Q2 2016	% yoy	% qoq	% yoy <sup>(2)</sup>	% qoq
Net interest income	1,196	1,021	17.1	3.7	7.5	1.3
Net fees and commissions	664	522	27.3	13.1	13.1	8.3
Income from investments & associates	296	263	12.7	-	-	-
Trading income	134	325	(58.9)	-	(61.0)	-
Income and exp. from insurance	123	76	61.5	10.8	61.5	10.8
Other operating income & exp.	(26)	(80)	(68.6)	(73.2)	(88.4)	(90.1)
Gross income	2,387	2,127	12.2	26.1	-	24.0
Recurring expenses	(1,125)	(999)	12.6	3.2	0.5	(0.9)
Extraordinary operating expenses <sup>(4)</sup>	(96)	0	-	-	-	-
Pre-impairment income	1,166	1,128	3.3	47.1	-	59.0
Loan impairment losses	(223)	(253)	(12.5)	(10.9)	(10.4)	(10.6)
Other provisions	(393)	(249)	58.5	6.3	58.2	6.2
Gains/losses on asset disposals & others	4	(114)	-	(98.3)	-	(98.4)
Pre-tax income	554	512	8.5	23.1	-	41.8
Income tax	(113)	(142)	(19.7)	-	-	-
Profit for the period	441	370	19.1	6.6	-	15.5
Minority interests & other	5	5	2.1	(52.0)	-	-
Profit attributable to the Group	436	365	19.4	8.2	- (	16.0

#### **Key CABK trends**

# Strong revenue growth on positive operating momentum

- NII (7.5% yoy/1.3% qoq) and fee growth (13.1% yoy/8.3% qoq) exceed expectations
- Insurance revenues grow at double digit (61.5% yoy/10.8% qoq)<sup>(3)</sup>
- Core revenue growth (12.6% yoy/4.6% qoq) offsets lower yoy trading and investments
- Other op. income & exp. affected by depositary agreement<sup>(5)</sup> (+€115M) and SRF charge (-€75M)
- Recurrent cost base -0.9% qoq/+0.5% yoy in line with guidance

#### Lower cost of risk and positive RE result

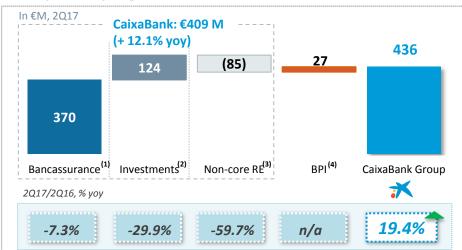
- Loan-loss provisions (-10.4% yoy) as guided for
- Other provisions up on early retirement programmes (-€303M)
- Gains/losses on asset disposals remain positive with RE capital gains more than offsetting RE provisions

- (1) BPI consolidates fully from 1st February 2017
- (2) Where comparable, i.e. associates and sub-totals not comparable yoy
- 3) Recovery of reinsurance flows in November 2016 after expiry of the value-in-force (VIF) contract with Berkshire Hathaway boosts yoy growth
- (4) Restructuring charges in BPI
- (5) CaixaBank has acted as intermediary in the agreement that CaixaBank AM and VidaCaixa have reached with Cecabank on the depositary business for which it has received a payment of €115M in 2Q17

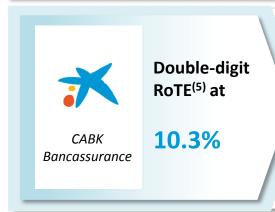


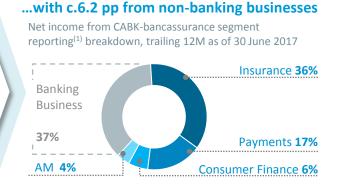
## **CABK bancassurance remains the main contributor to Group RoTE**

#### **Group P&L by segment**



- CABK bancassurance net income down 7.3% yoy impacted by 2Q17 early retirements and lower trading income (-55.8% yoy) gradually replaced by core revenues (+12.2% yoy)
- Lower yoy investments income reflect GFI/BEA disposals and BPI reclassification, partially offset by full TEF dividend
- Drag from non-core RE losses cut by 59.7% yoy







- (1) Impacts in 2Q17 related to depositary business fee (+€115M), contribution to SRF (-€75M) and early retirement programme (-€303M)
- (2) Includes annual dividend from TEF (0,4€/share)
- (3) Non-core RE segment primarily includes non-core lending to RE developers and foreclosed RE assets (OREO and rental property)
- (4) Includes one full quarter of BPI; impacted by restructuring programme (- €96M)
- (5) Trailing 12 months RoTE exc. extraordinary items (-€85M redundancy program in 3Q16, +€433M in released provisions related to new BoS circular in 4Q16, +€256M net business combination result from BPI, and -€212M early retirement programmes of 2Q17; all after tax). Note that RoTE includes the accrued coupon of AT1 (-€2M post-tax)



## **BPI: positive operating performance in 2Q**

## 2Q results impacted by restructuring charges...

## ... with positive operating trends supporting recurrent earnings

BPI Segment P&L		
1 <sup>st</sup> full quarter of consolidation	2Q17	Feb-Mar
in €M		2017
Net interest income	98	69
Net fees and commissions	74	43
Other income <sup>(1)</sup>	61	45
Gross income	233	157
Recurring expenses	(121)	(78)
Extraordinary operating expenses	(96)	(10)
Pre-impairment income	16	69
Impairment losses & other provisions	4	5
Gains/losses on asset disposals & others	0	0
Pre-tax income	20	74
Income tax, minority interests and other	7	(24)
Profit attributable to CABK Group	27	50



- BPI segment contribution to Group includes an additional month (3 months in 2Q vs. 2 in 1Q)
- €96 M restructuring costs booked in 2Q
- 1H17 Recurrent costs -8.5% yoy<sup>(3)</sup> and expected to trend down as synergies from restructuring materialise
- Positive operating trends: client funds +4.7% ytd<sup>(3)</sup>; performing loan-book +0.4% ytd<sup>(3)</sup> supported by growth in business lending<sup>(4)</sup> (+3.6% ytd<sup>(3)</sup>)
- (1) Includes €58M in equity-accounted income from 2Q17 BFA contribution (€34M in 1Q17), o/w €44M (€26M in 1Q17) attributable to CABK shareholders (after repatriation tax of 10% and 84.5% attribution)
- (2) CaixaBank Group consolidation critieria
- (3) As reported by BPI
- 4) In Portugal

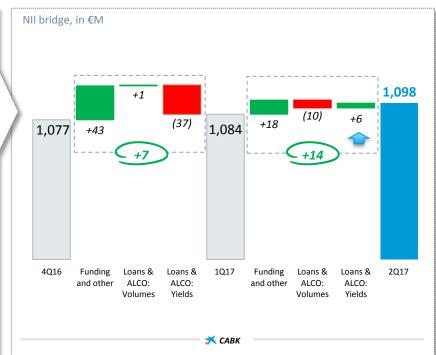


## NII improves in the quarter but short term rates remain at low levels

## NII shows resilience to negative Euribor resets...

#### NII, in €M **★** Group +17.1% ■ □ CABK +3.7% ■ BPI 1,196 1,153 98 69 1,098 1,084 1,077 1,039 1.021 1,020 **★**CABK +1.3% **1Q17**<sup>(1)</sup> 2Q17<sup>(2)</sup> 1Q16 4Q16 2Q16 3Q16 **★** CABK +7.5% 💢 Group CABK

#### ... with positive contribution from asset yields in 2Q



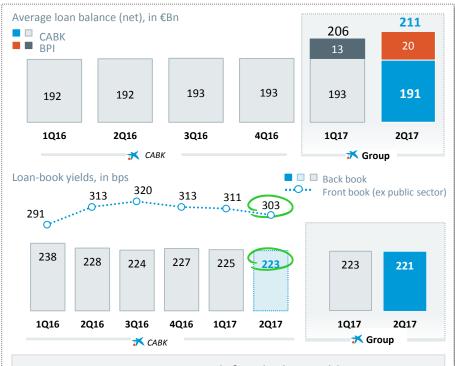
#### **CABK trends:**

- NII improves as lower funding costs and positive dynamics in front book lending spreads offset:
  - negative Euribor index resets
  - ii. lower ALCO-book re-pricing
- Gradually reduced drag from loans and ALCO volumes but tailwind from deposit repricing is also bottoming out
- FY17 guidance for NII growth upgraded to mid-single digit reflecting a strong 1H
- (1) 1Q17 includes 2 months of BPI and impact of FV adjustments
- (2) BPI contributes 1 additional month in 2Q17 vs. 1Q17. 2Q also impacted by FV adjustments



## Stable asset yields and volumes

## Broadly stable loan volumes and yields(1)



- FB accretive to BB on mix-shift to higher-yielding segments
- BB yield down slightly on stable but negative impact of Euribor resets (-1bps)
- Gradual but favourable trends with FB spreads stabilising across segments

#### Higher ALCO book with stable yields

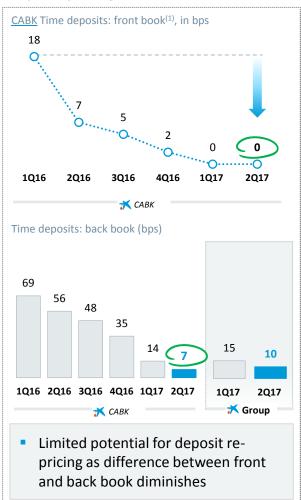


- ALCO book increases slightly with future developments dependent on market conditions and cash balances
- Yields stable on longer term purchases partly swapped to floating to reduce duration risk
- Lower risk relative to peers: 6.1% ALCO/total assets vs.
   9.2% peer average<sup>(4)</sup>
- (1) Note that 1Q Group asset yields and average balances BPI calculated on 2 months of BPI contribution
- (2) Banking book fixed-income securities portfolio, excluding trading book assets and liquidity management portfolio of €2.9Bn for the Group (all from BPI), as of 30 June 2017
- (3) Held to maturity securities and debt securities at amortised cost
- (4) Peers: BBVA Spain + RE, Bankia, Bankinter, Sabadell ex TSB, Santander Spain + RE. Latest available data: Jun-17 for CaixaBank, Bankinter, Bankia and BBVA Spain + RE; Mar-17 for other peers. Sources: based on company information



## Margins supported by liability pricing

#### Deposit pricing at zero



#### Wholesale BB resilient to new issuances **Stable margins**







- NIM also steady at 130 bps

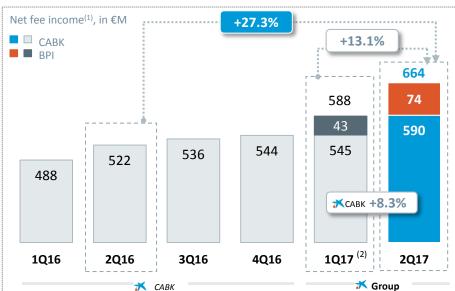
- Note the series has been restated to exclude the distortion related to structured products and foreign currency deposits
- Includes securitisations placed with investors and self-retained multi-issuer covered bonds. It does not include neither the AT1 issued in June nor the Tier 2 issued in July
- The cost of customer funds reflects the cost of both demand and time deposits, as well as repos with retail clients. Excludes the cost of institutional issuance and subordinated liabilities

**Activity and results** 



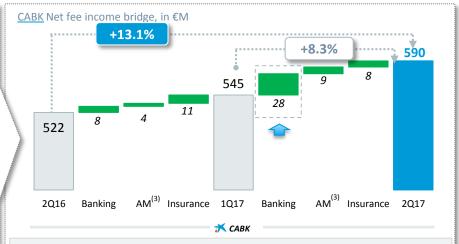
## Strong fee growth driven by AuM activity and recovery in banking fees

## Strong fee growth...



Net fees breakdown, €M		% y	oy	% qoq		
	2Q17	Group	CABK	Group	CABK	
Banking and other fees	416	24.3	11.2	12.2	8.8	
Mutual funds	121	22.5	10.9	10.6	5.3	
Pension plans	51	7.6	3.0	7.0	4.7	
Insurance distribution fee	s <b>76</b>	88.3	46.8	28.6	14.7	

### ...with an exceptional quarter across the board



#### **CABK trends:**

- Net fees up 13% yoy with five solid quarters in a row after an exceptionally low 1Q16
- Asset management (+8.4% yoy) and insurance distribution fees (+46.8% yoy) increase yoy underpinned by higher activity
- Banking fees recovery supported by strong CIB performance
- FY17 guidance for fee growth upgraded to mid-single digit after 2Q performance

#### BPI

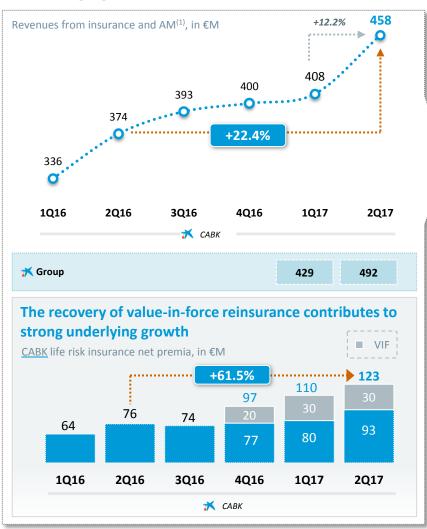
• Fee growth (+7.1% yoy/+9.2% qoq)<sup>(4)</sup> across the board with strong performance in AM (9.5% qoq)<sup>(4)(5)</sup>

- 1) 1Q16 figures were restated to reflect changes introduced by BoS Circular 5/2014
- (2) 1Q17 includes only 2 months of BPI
- (3) Mutual funds and pension plans
- (4) As reported by BPI in order to compare two full quarters.
- 5) Adjusting for the deconsolidation of BPI Alternative Fund



## Insurance and asset-management remain key contributors to bancassurance revenue

## Double-digit growth in insurance and AM revenues...



CABK-Bancassurance 2Q17, in €M Ba	CABK- ncassurance	Insurance & AuM	as % bancassurance
Revenues (excluding non-recurrent items(1)) % yoy	<b>1,921</b>	<b>458</b>	<b>24%</b> +2 p.p.
Net interest income	1,158	76	7%
% yoy	+7%	-12%	-1 p.p.
Net fees and commissions	590	218	37%
% yoy	+13%	+17%	+1 p.p.
Income from associates (equity accounted	) 50	41	82%
% yoy	+39%	+58%	+10 p.p.
Income and exp. from insurance	123	123	100%
% yoy	+62%	+62%	0 р.р
Growing contribution to revenues % of CABK bancassurance revenues(1)		₹ ₹ 24%	VidaCaixa CaixaBanl

Non-banking businesses mitigate effect of low rates

Excludes trading income and other operating income and expenses

**2Q16** 

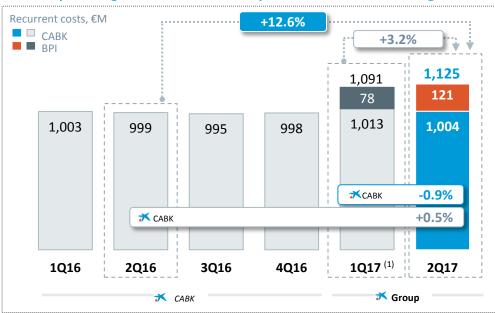
**Activity and results** 

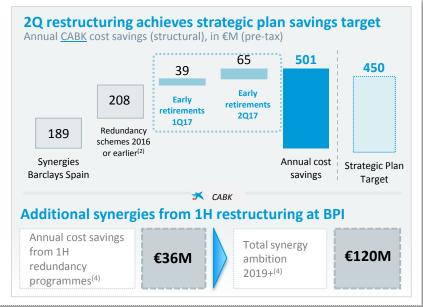
**2Q17** 



## Group costs affected by one additional month of BPI

#### CABK operating costs down in the quarter and in line with guidance





#### **CABK:**

- Cost-savings beyond strategic target provide room to selectively invest in new revenue opportunities (e.g. Mediamarkt)
- Departures from 2Q early retirement scheme began in July (610 employees) with cost savings to be felt in 2H
- Recurrent C/I ratio<sup>(3)</sup> down to 52.3%

## **Group:**

- Recurrent costs reflect 1 full quarter of BPI
- Total costs impacted by further restructuring charges at BPI (€96M in 2Q; €10M in 1Q)<sup>(4),</sup> with the bulk of restructuring affecting employees already complete

## Reiterating CABK cost guidance of <1% for 2017

- (1) 1017 includes 2 months of BPI
- (2) €29M from remaining savings of the voluntary redundancies plan signed in 2013 with departures in 2013-2014, €47M from early retirements agreed in 2014, €60M from collective dismissal 2015 and €72M from 2016 redundancy scheme
- (3) Trailing 12 months C/I ratio, excluding 3Q16 voluntary redundancy scheme
- (4) Pre-tax. 84.5% o/w would be attributed to CaixaBank Group



## Sustained improvement in key operating metrics supported by BPI contribution

#### Core revenue growth more than offsets cost inflation...

#### Core revenues<sup>(1)</sup> and recurrent cost base, in €M +12.6% Total core 1,594 1,700 1,769 1,852 1,881 2,024 revenues Other 164 140 insurance 164 140 123 125 102 revenues 86 664 588 590 544 545 536 522 488 Fees 1,196 NII 1,153 1.084 1,098 1,021 1,039 1,077 1.020 Recurrent costs -999 -995 -1,003 -998 -1,013 -1,004 -1,091 -1,125 +0.5% 1017 2017 1Q16 2Q16 3Q16 4Q16 1Q17 2Q17 **★** Group **CABK**

## ... boosting core operating income<sup>(2)</sup>



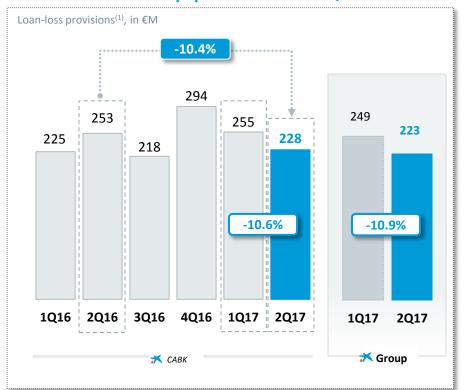
## Core operating income up 39% vs 2Q16 supported by higher core revenues and BPI

- (1) Core revenues include: NII + Fees + other revenues from insurance (life-risk premia and equity accounted income from SegurCaixa Adeslas)
- (2) Core operating income defined as core revenues minus recurrent costs



## CoR gradually trending down in line with guidance

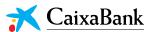
#### CABK LLPs down 11% gog and 10% versus 2Q16



#### **CoR reflects gradual improvement**

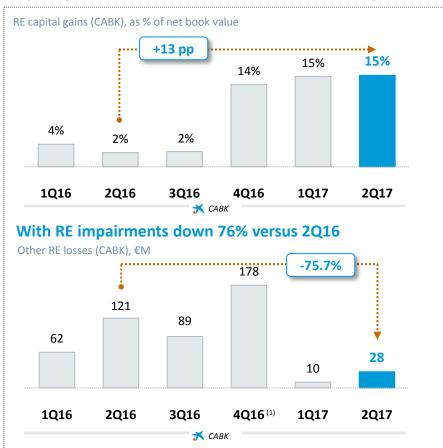


- CABK CoR of 0.46% (trailing 12 months) with loan-loss provisions down 10.6% qoq
- Group CoR at 0.44% as fair value adjustments keep BPI contribution at c.0% in coming quarters
- 2017 guidance of CoR < 40bps for CABK reiterated</li>
- (1) Excludes extraordinary provision release in 4Q16 related to development of internal models.
- (2) Loan-loss provisions over total gross customer loans plus contingent liabilities (average balances), on a trailing 12 months and on an annualised quarterly basis. 1Q16-4Q16 series have been restated to calculate the ratio over average balances instead of end-of-period balances

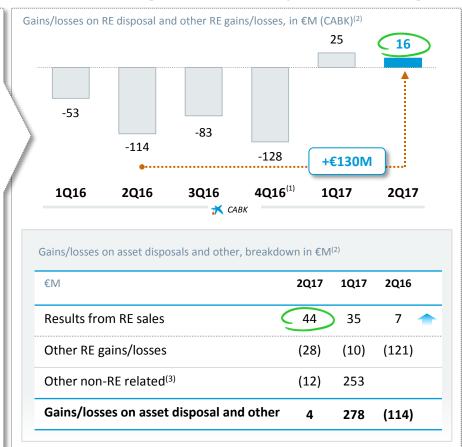


## Capital gains from OREO sales remain at high levels

## Capital gains from OREO sales remain at double-digit



#### **Yielding two consecutive quarters of net RE gains**



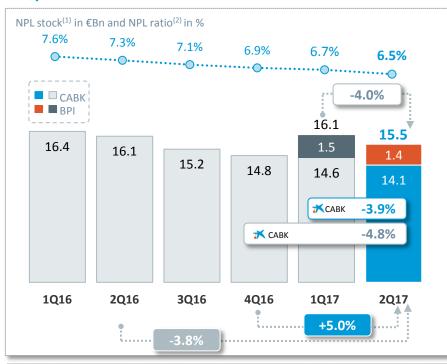
## OREO sale capital gains more than offset RE impairments

- 1) Excluding €656M in provisions related to the application of BoS Circular 4/2016
- (2) Gains/losses on asset disposals and other in BPI are insignificant
- (3) Including in 1Q17 €256M from BPI business combination

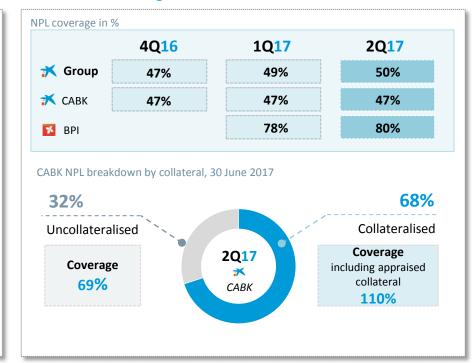


## **NPLs keep trending down**

#### 2Q portfolio sale contributes to NPL reduction



#### **Stable NPL coverage ratio**



#### **CABK:**

- NPLs down 4.8% ytd/12.7% yoy supported by portfolio sales (-€472M) in 2Q
- NPL ratio at 6.5%, down 33bps ytd/80bps yoy despite inflows from large exposures
- Total NPAs<sup>(3)</sup> down 3.3% ytd with coverage stable at 53%

## **Group:**

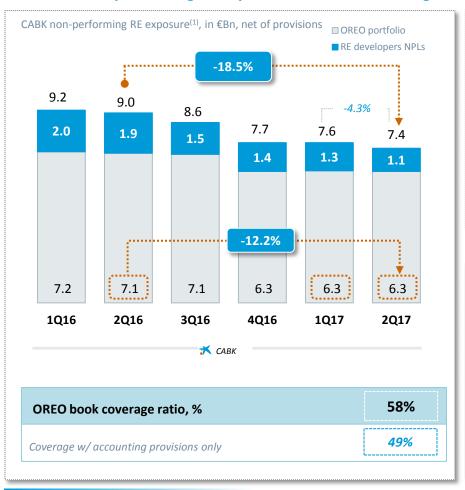
- BPI contributes €1.4bn NPLs to Group while keeping Group NPL ratio stable at 6.5%
- Group NPL coverage increases to 50% (vs. 47% 4Q16)

- (1) Including non-performing contingent liabilities (€590M in 2Q17, including BPI)
- (2) NPL ratio is the ratio of NPLs to total gross customer loans and contingent liabilities as of the end of the period
- (3) Total NPAs include NPLs, non performing contingent liabilities and OREO (all gross of provisions)



## RE exposure declines 4% qoq with positive trends in inflows and outflows

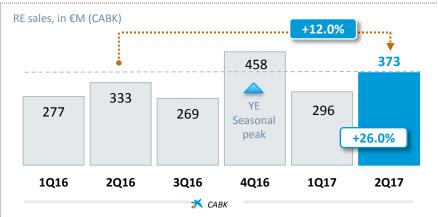
#### Reduced non-performing RE exposure with stable coverage



#### **OREO inflows down 24% yoy**



## **Higher RE sales**



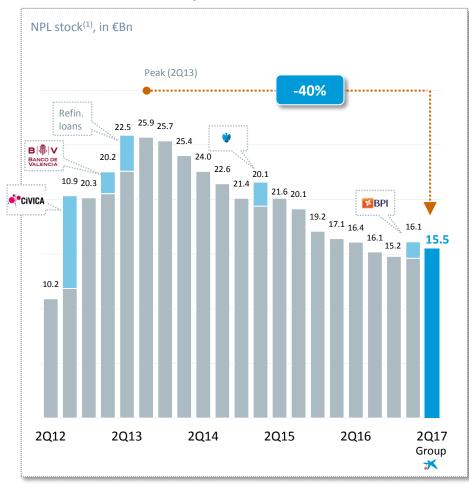
## Better RE fundamentals and high coverage support gradual OREO decline

(1) CABK OREO portfolio net of provisions and non-performing RE developer loans net of specific provisions. BPI OREO portfolio net of provisions amounts to €70M

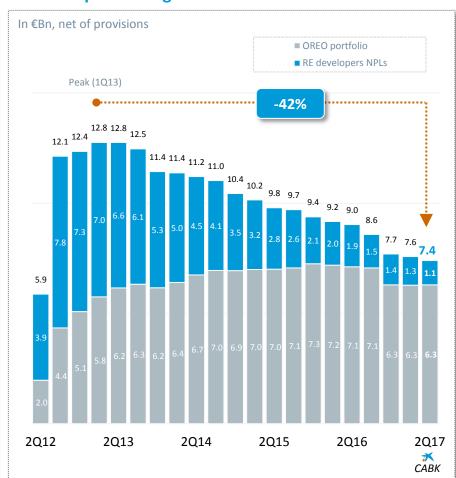


## Significant NPA reduction since peak in 2013

## NPL stock on a steady downward trend



## Net non-performing RE assets(2)



- (1) Including non-performing contingent liabilities
- 2) OREO portfolio and RE developer non-performing loans, both net of provisions. In 4Q13, detailed portfolio review resulting in: 1) Reclassification from substandard to NPLs; 2) Assignment of remaining RE developer generic provision (€1.9 Bn at Q3) → o/w €310M allocated to foreclosed assets; 3) €1.7 Bn loan reclassification to non-RE



## Strong liquidity position remains a hallmark

## **Comfortable liquidity metrics**



### **Stable funding structure**

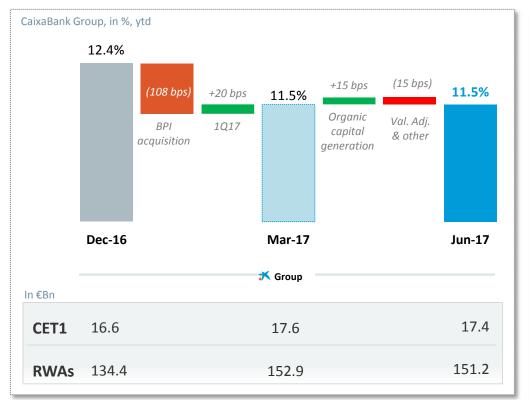


- (1) High quality liquid assets
- 2) Including €2Bn from BPI. All TLTRO 2 except for €637 M TLTRO 1 from BPI
- (3) Excluding the €300M subordinated debt issued by BPI in 1Q which was fully subscribed by CABK
- 4) Other includes: subordinated and retail debt securities
- (5) Individual perimeter. Includes securitisations placed with investors and self-retained multi-issuer covered bonds

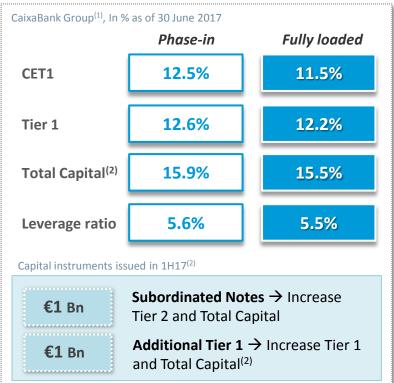


## Tier 1 further reinforced by inaugural AT1 issuance

#### **CET1 FL ratio evolution**



## **Capital ratios**



**Activity and results** 

- Capital build offset by TEF performance
- Tier 1 and Total capital<sup>(2)</sup> reinforced by €1Bn Additional Tier 1 issue in June 2017
- AT1 coupon charged against reserves in line with sector practices
- Estimated impact of IFRS9 (first application) on CET1 FL ratio: <15 bps</li>
- (1) CABK CET1 phase in ratio on a solo basis as of 30 June 2017 is 12.8%. BPI CET1 phase-in ratio as of 30 June 2017 is 11.9% (11.4% on a solo basis)
- (2) Total Capital ratios include both the redemption of €1.3 Bn Tier 2 notes announced on 27th July 2017 and the positive impact (+66 bps) of €1.0 Bn Tier 2 notes issued in July 2017 on a proforma basis



## 2Q17: key takeaways

1 Strong core revenue growth	<ul> <li>Guidance in NII and Fees upgraded to mid-single digit<sup>(1)</sup> growth after strong 1H performance</li> </ul>
Better business mix and stable margins	<ul> <li>Steady growth in managed savings and non-life insurance</li> <li>Stable loan-book: growth in consumer and business lending</li> </ul>
Positive operating trends in BPI	<ul> <li>Client funds<sup>(2)</sup> +4.7% ytd; now #1 in mutual funds</li> <li>Performing loan book<sup>(2)</sup> +0.4% ytd</li> <li>Recurrent expenses<sup>(2)</sup>: -8.5% 1H/1H</li> </ul>
Disciplined execution of efficiency plans	<ul> <li>CABK: €455M 1H restructuring cost → €104M annual cost-savings</li> <li>BPI: €106M 1H restructuring cost → €36M annual cost-savings</li> </ul>
<b>5</b> Balance sheet strength	<ul><li>Lower NPAs with profitable RE sales</li><li>Inaugural AT1 reinforces solvency metrics</li></ul>

Guidance for CABK standalone FY2017

As reported by BPI



Increased profitability with higher-quality earnings

Estimated IFRS9 implementation impact of <15bps CET1 FL ratio



# [Appendix]



## **Consolidated Income Statement**

#### **Consolidated Income Statement:**

BPI consolidates fully from 1<sup>st</sup> February 2017 (5 months)

		CABK Group		CA	вк
in €M	1H2017	1H2016	% yoy	1H2017	% yoy
Net interest income	2,349	2,041	15.1	2,182	6.9
Net fees and commissions	1,252	1,010	23.9	1,135	12.4
Income from investments & associates	389	400	(2.8)	280	(30.1)
Trading income	177	593	(70.1)	164	(72.2)
Income and exp. from insurance	233	140	66.7	233	66.7
Other operating income & exp.	(120)	(135)	(11.5)	(104)	(23.1)
Gross income	4,280	4,049	5.7	3,890	(3.9)
Recurring expenses	(2,216)	(2,002)	10.7	(2,017)	0.8
Extraordinary operating expenses <sup>(1)</sup>	(106)	-		-	
Pre-impairment income	1,958	2,047	(4.4)	1,873	(8.5)
Loan impairment losses	(472)	(478)	(1.5)	(483)	0.7
Other provisions	(763)	(434)	76.1	(761)	75.9
Gains/losses on asset disposals & others	282	(247)		282	
Pre-tax income	1,005	888	13.2	911	2.6
Income tax	(149)	(243)	(38.5)	(146)	(39.9)
Profit for the period	856	645	32.7	765	18.6
Minority interests & other	17	7	128.2	3	(64.2)
Profit attributable to the Group	839	638	31.6	762	19.5

(1) Restructuring charges in BPI



## Reconciliation between BPI reported P&L and BPI Segment contribution to the Group

	1H reported by BPI	Consolidation adjustments <sup>(1)</sup>	BPI segment (Feb-Jun)
P&L in €M			
Net interest income	200	(33)	167
Dividends	6		6
Income from investments & associates accounted for using the equity method	121	(18)	103
Net fees and commissions	138	(21)	117
Trading income	15	(2)	13
Other operating income & expenses	(191)	175	(16)
Gross income	289	101	390
Operating expenses	(232)	33	(199)
Extraordinary operating expenses	(106)		(106)
Pre-impairment income	(49)	134	<i>85</i>
Pre-impairment income without extraordinary expenses	57	134	191
Impairment losses	(8)	19	11
Other provisions	3	(5)	(2)
Gains/losses on asset disposals & others			
Pre-tax income	(54)	148	94
Income tax	(48)	45	(3)
Income from investments & associates			
Profit for the period	(102)	193	91
Minority interests & other		14	14
Profit attributable to the Group	(102)	179	77

<sup>(1)</sup> Including the reversal of January P&L, the reversal of fair value adjustments in the business combination and attribution of profits to minority interests



## **CaixaBank Credit Ratings**

	Long term	Short term	Outlook	Rating of covered bond program
Moody's	Baa2	P-2	stable	(5) <b>Aa2</b>
S&P Global Ratings	ВВВ	A-2	positive	(6) <b>A</b> +
Fitch Ratings	BBB	<b>F2</b>	positive	
DBRS (4)	A (low)	R-1 (low)	stable	AA (high)

....

Competitive stanc

Strategy

Int'l & Investments

Activity and results

**Appendix** 

<sup>(1)</sup> As of 10/05/17

<sup>(2)</sup> As of 01/08/17

<sup>(3)</sup> As of 07/04/17

<sup>(4)</sup> As of 14/07/17

<sup>(5)</sup> As of 18/06/15

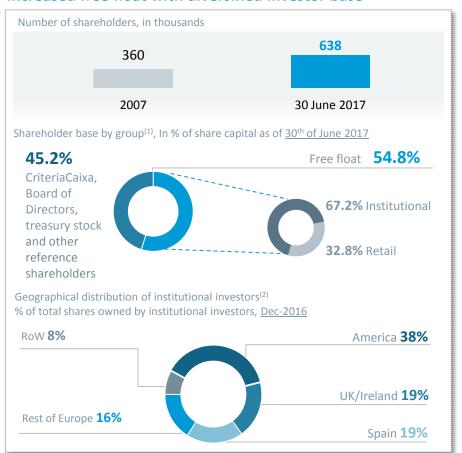
<sup>(6)</sup> As of 20/04/17

<sup>(7)</sup> As of 20/01/17

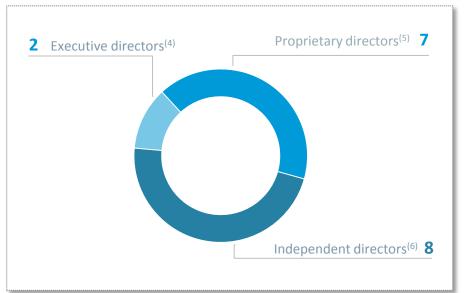


## Transparency, independence and good governance are key priorities

#### Increased free float with diversified investor base



#### **Board of Directors composition**(3)



- Control and management of the bank is shared by the AGM, Board of Directors and Board committees: Audit and control; Executive; Appointments; Remuneration; Risks. The majority shareholder is not overrepresented in the board.
- ► CABK's relationship with other Group entities is immaterial, performed on an arm's length basis and governed by the Internal Relations Protocol
- (1) The book of registered shares has an excess of approximately 67M shares which are allocated to the institutional category
- (2) Percentage calculated on the institutional free float identified at the Shareholder identification elaborated by CMi2i
- (3) Excluding 1 vacancy
- (4) One executive director is appointed by "la Caixa" Banking Foundation and, as such, is both executive and proprietary
- (5) Including 1 director from Banking Foundation of Caja Navarra, Banking Foundation of Cajasol, Banking Foundation of Caja Canarias and Banking Foundation of Caja de Burgos and 1 director from Mutua Madrileña. The total number of proprietary directors including the executive director appointed by "la Caixa" Banking Foundation is 8
- (6) On the 22nd of June 2017, the Board of Directors appointed its Lead Independent Director



## **Balance sheet and P&L**

#### **Balance sheet**

#### Group Jun. 30, 2017 Mar. 31, 2017 Dec. 31, 2016 € million Cash, cash balances at central banks and other 14,768 6,055 13,260 demand deposits Financial assets held for trading 11,976 13,311 11,668 Available-for-sale financial assets 69,208 68,398 65,077 Loans and receivables 229,788 229,109 207,641 Loans and advances to central banks and credit 6.600 6.496 6.742 institutions Loans and advances to customers 220,257 219,667 200,338 Debt securities 2,931 2,946 561 Held-to-maturity investments 7,789 8,320 8,306 Investments in joint ventures and associates 6,211 6,359 6,421 Tangible assets 6,547 6,531 6,437 Intangible assets 3,843 3,837 3,687 Non-current assets held for sale 6,386 6,568 6,405 Other assets 22,168 21,779 19,025 **Total assets** 378,684 370,267 347,927 Liabilities 354,309 345,488 324,371 Financial liabilities held for trading 9,505 10,342 10,292 Financial liabilities measured at amortised cost 276,862 268,498 254,093 Deposits from central banks and credit institutions 40,214 40,323 36,345 **Customer deposits** 203,497 196,961 187,167 Debt securities issued 28,372 27,385 27,708 3,829 Other financial liabilities 4,779 2,873 Memorandum item: Subordinated liabilities 5,192 5.189 4.119 Liabilities under insurance or reinsurance contracts 49,286 48.676 45.804 Provisions 5,346 5,104 4,730 Other liabilities 13,310 12,868 9,452 Equity 24,375 24,779 23,556 Own funds 23,830 23,833 23,400 of which: Profit/(loss) attributable to the Group 839 403 1,047 Minority interest 390 383 29 Valuation adjustment and other 155 563 127 Total liabilities and equity 378.684 370.267 347.927

#### P&L

		Group			CABK	BPI
€ million	1H17	1H16	Chg. in %	1H17	Chg. in %	1H17
Net interest income	2,349	2,041	15.1	2,182	6.9	167
Dividend income	121	108	11.8	115	5.9	6
Share of profit/(loss) of entities accounted for using the equity method	268	292	(8.2)	165	(43.4)	103
Net fee and commission income	1,252	1,010	23.9	1,135	12.4	117
Gains/(losses) on financial assets and liabilities and others	177	593	(70.1)	164	(72.2)	13
Income and expense arising from insurance or reinsurance contracts	233	140	66.7	233	66.7	
Other operating income and expense	(120)	(135)	(11.5)	(104)	(23.1)	(16)
Gross income	4,280	4,049	5.7	3,890	(3.9)	390
Recurring administrative expenses, depreciation and amortisation	(2,216)	(2,002)	10.7	(2,017)	0.8	(199)
Extraordinary expenses	(106)					(106)
Pre-impairment income	1,958	2,047	(4.4)	1,873	(8.5)	85
Pre-impairment income stripping out extraordinary expenses	2,064	2,047	0.8	1,873	(8.5)	191
Allowance for insolvency risk	(472)	(478)	(1.5)	(483)	0.7	11
Other charges to provisions	(763)	(434)	76.1	(761)	75.9	(2)
Gains/(losses) on disposal of assets and others	282	(247)		282		
Profit/(loss) before tax	1,005	888	13.2	911	2.6	94
Income tax expense	(149)	(243)	(38.5)	(146)	(39.9)	(3)
Profit/(loss) after tax	856	645	32.7	765	18.6	91
Profit/(loss) attributable to minority interest and others	17	7	128.2	3	(64.2)	14
Profit/(loss) attributable to the Group	839	638	31.6	762	19.5	77



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