



Socially responsible banking 3Q 2019

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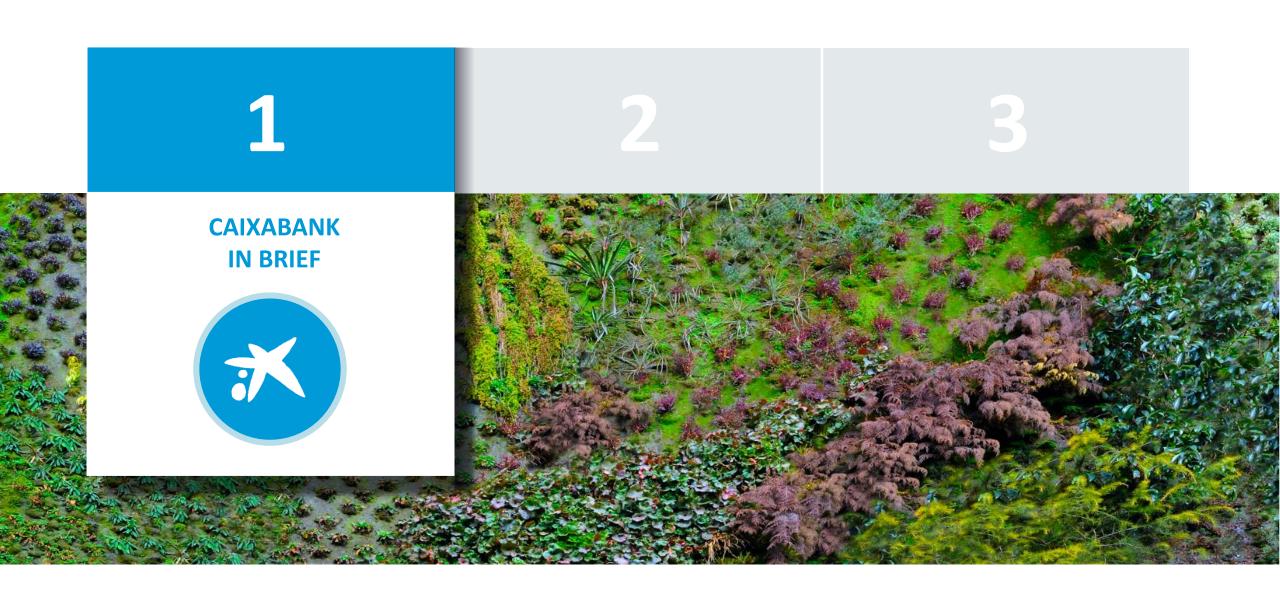
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# CaixaBank Group at a glance<sup>(1)</sup>



#### **Leading retail bancassurance** franchise in Iberia

Customers (M)	15.6
Preferred Bank-Spain <sup>(2)</sup> (%)	26.3%
Digital clients <sup>(3)</sup> /total (%)	60.5%
Branches <sup>(4)</sup>	4,733
Balance sheet <sup>(5)</sup> (€ Bn)	413.2

# **Group RoTE TTM at 10.1%** adjusted<sup>(6)</sup>

RoTE (ттм)	6.8%/10.1% adj. <sup>(6)</sup>
9M19 Net profit (€ M)	1,266
Core C/I (TTM)	57.9%
CoR (ттм)	0.14%
Core revenues <sup>(7)</sup> (3Q19	) <b>+2.9%</b> qoq <b>/+1.2%</b> yoy









A responsible bank with solid heritage and values

Included in leading sustainability indices<sup>(9)</sup>

Highly-rated brand: based on trust and excellence in quality of service

MicroBank: Spanish and European reference in micro-credit

Over 115-year history, with deeply rooted values: quality, trust and social commitment



<sup>(1)</sup> Figures as of 30 September 2019 and referring to CaixaBank Group, unless otherwise noted. (2) Market penetration-primary bank among retail clients in Spain aged 18 or above. Source: FRS Inmark 2018. (3) Individual customers aged 20-74 years old with at least one transaction in the last 12 months. (4) # of branches in Spain and Portugal, of which 4,045 are retail branches in Spain. (5) #1 bank by total assets in Spain (based on public information as of September 2019). (6) RoTE excluding restructuring expenses. (7) NII, net fees, life-risk insurance premia and equity accounted income from SegurCaixa Adeslas and other BPI bancassurance stakes. (8) Moody's, Standard&Poor's, Fitch, DBRS. (9) Including among others: MSCI Global Sustainability, DJSI, FTSE4Good, Ethibel Sustainability Index (ESI), STOXX® Global ESG Leaders.

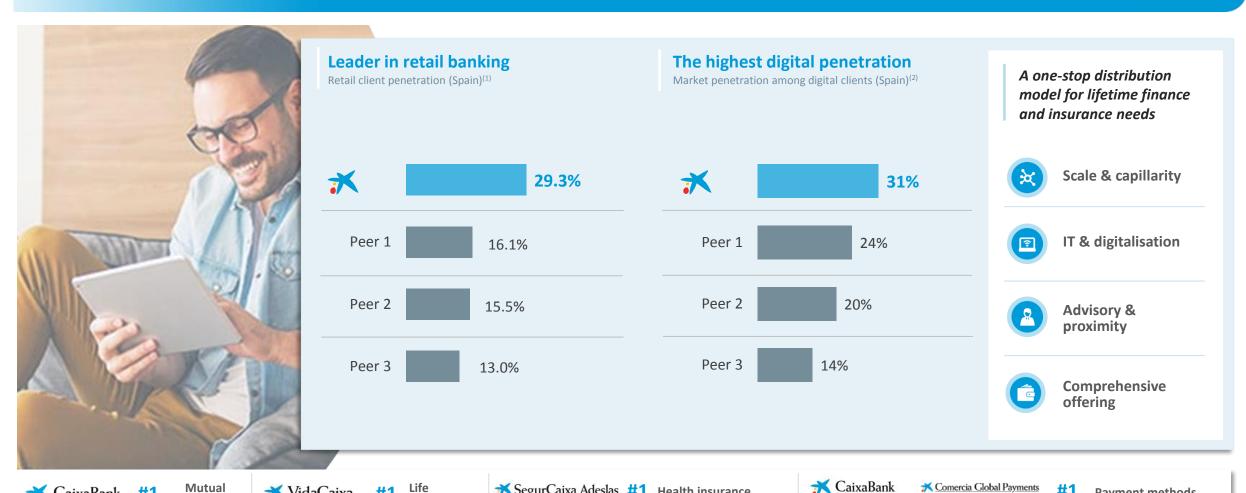
Mutual

**Funds** 

CaixaBank



# The "bank of choice" for Spanish retail customers



★ SegurCaixa Adeslas #1 Health insurance

(49.9%)

(1) Retail clients in Spain aged 18 or above. Peer group includes: Banco Santander (including Popular), BBVA, Bankia. Source: FRS Inmark 2018.

**★ VidaCaixa** 

(2) 12 month average, latest available data as of August 2019. CaixaBank ex BPI; peer group includes: Banco Sabadell, Banco Santander, BBVA. Source: Comscore.

Life insurance

Payment methods

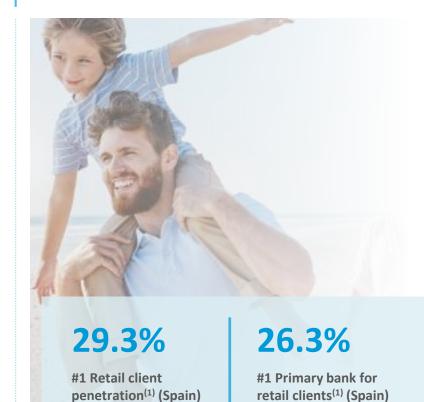
(49%)



# Our leading market position generates valuable network effects

#### Leading franchise in Spanish retail banking with strong market shares across the board

 $\underline{\mathsf{CABK}}$  Market share by key products in Spain, %



Market share 2007 Growth since 2007 Retail client penetration (1) 20.4% 29.3% Primary bank for retail clients (1) 15.6% Mass retail 26.3% banking Deposits (2) 10.2% 15.3% Loans (2) 9.1% 15.6% Payroll deposits 27.3% **Individuals** Pensions deposits 20.0% Home purchase loans 16.2% Business penetration (3) 44.4% **Businesses** Primary bank for businesses (3) 17.8% 24.6% Pension Plans AuM Mutual Funds 16.8% Savings Insurance 27.6% 25.5% **Insurance** Life-risk insurance Health insurance 28.7% 23.4% Credit cards turnover **Payments POS terminal Turnover** 27.8%



2019 Best Bank in Spain



Customer loyalty and satisfaction lead to sustained growth in market-shares

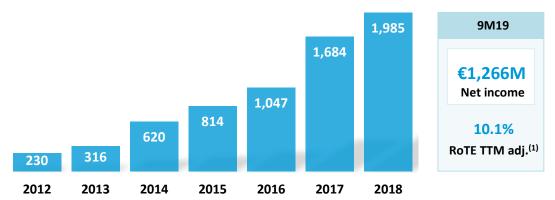
- (1) Spanish customers older than 18 years of age. Peers include BBVA, Bankia, Cajas Rurales, Sabadell and Santander. (2) Deposit included demand and time deposits and loan data to the other resident sectors as per Bank of Spain data.
- (3) Businesses: firms with turnover €1M-€100M. Latest data for 2019; initial data for 2008 (bi-annual survey). Source: FRS Inmark survey. Latest available data. Source: FRS Inmark, Social Security, BoS, INVERCO, ICEA, AEF and Cards and Payments System.

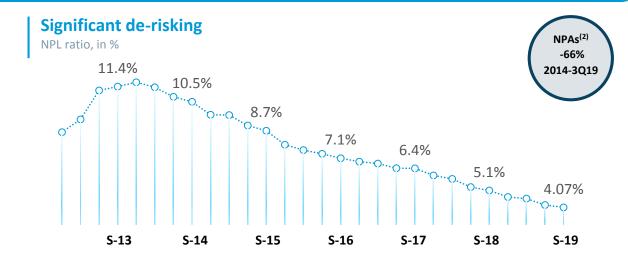


# Financial strength: solid P&L and balance sheet metrics

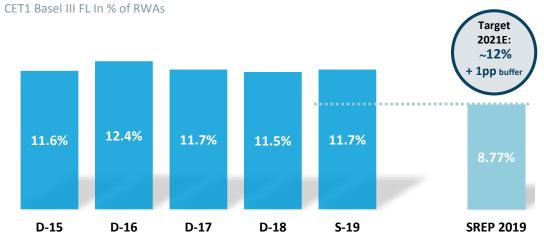
#### Sustained profitability improvement after the crisis

Net income, €M



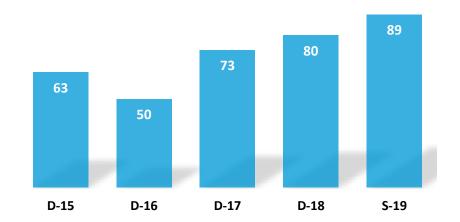


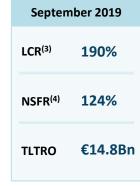
## Solid capital in line with internal target and well above requirements



#### Ample liquidity remains a hallmark

Liquid assets (end of period), in €Bn





(1) RoTE excluding restructuring expenses (considering such expenses, RoTE ttm stands at 6.8%). (2) NPLs (including contingent liabilities) + OREO, all gross value. CABK ex BPI, September 2019 vs. 2014 PF Barclays Spain. (3) 12 month average. (4) End of period. Best estimate according to the new CRR criteria (Regulation (EU) 2019/876 of 20 May 2019).



# A responsible bank from inception

# Delivering responsible banking since 1904









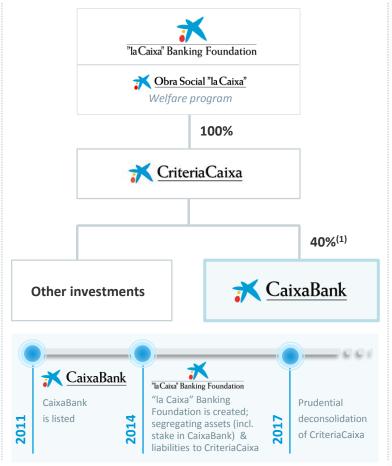
"I am the most ambitious man in the world: having no needs of my own, I made mine those of others"

Francesc Moragas
Founded "la Caixa" in 1904

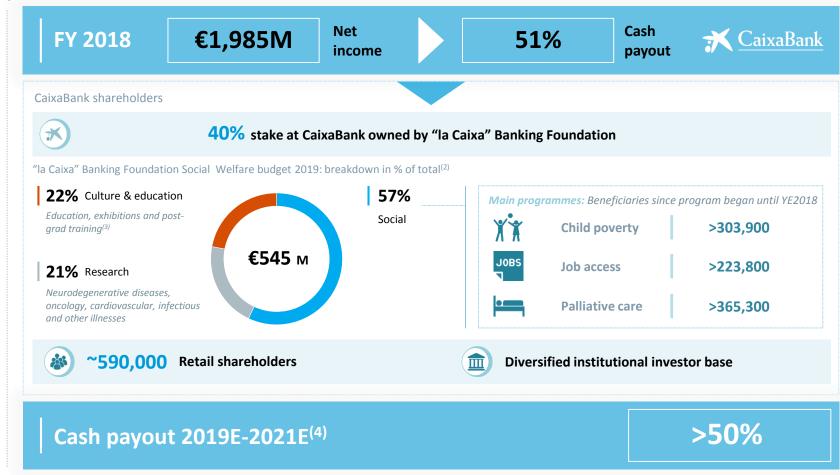


# We are a uniquely differentiated bank: profitability and returns to society are fully aligned

# Streamlined organisation of "la Caixa" Group CaixaBank Group:



# CaixaBank Group: profitability and returns to society are fully aligned



(1) Since February 2017. (2) Source: "la Caixa" Banking Foundation Annual Report 2018. (3) 4,771 scholarships awarded since the program inception (until year-end 2018). (4) At the beginning of the year, when reporting the results of the previous financial year, CaixaBank's Board of Directors may set a cap on cash payout for dividend accrual purposes in regulatory capital. For FY2019, the Board of Directors approved a cap of 60% (refer to Significant Event number 274380 (CNMV) for additional information).



# Our activity cannot be conceived without a strong social and sustainability commitment



# $\mathbf{1}\mid$ Inclusive banking

# Universal banking

A bank for everyone

#### **Capillarity**

We strive to provide the most widespread coverage in Spain

#### Accessibility

Best-in-class omnichannel platform with maximum accessibility

# Microcredit and social accounts

Microcredit

→#1 in Europe

# L/t savings and financial planning

#1 in Spain

# Specialised rural network

**X** AgroBank

# | Sustainability and social awareness in our financial activity

#### **Promoting green business**

Green loans; green bonds; eco-finance; climate action lines; green funds (MicroBank)

#### Managing ESG and climaterelated risks

Integrating ESG risks into risk management

# Public statement on climate change

Fostering low-carbon transition

# "Code of Good Practices"

For families with mortgage debt on primary homes

#### >26,000

Deeds in lieu of foreclosure (1)

# 3 | Volunteering and social action

# Western Europe's Best Bank for Corporate Responsibility 2019

€43.6M<sup>(2)</sup> allocated to CABK branches

To finance local social projects

# More than 11,500 social projects in 2018

Carried out jointly with local NGOs and associations

#### **Social housing**

19,560 units in stock of social housing <sup>(3)</sup>

#### **Fostering diversity**

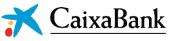
Externally and internally



- (1) Cumulative data since the beginning of the economic crisis. CaixaBank ex BPI.
- (2) CaixaBank ex BPI. From "la Caixa" Social Programme budget. In 2018.

Euromoney

(3) CaixaBank ex BPI.



# **Creating long-term value for our stakeholders**

#### Our mission:

Contribute to the financial well-being of our customers and to the progress of society

Creating value for our stakeholders and society at large

15.6 M

Clients (1)

~590,000

shareholders (1)

## Our values:



Quality



Trust



Social commitment



# Our corporate culture - attributes:

- **Committed**
- **Demanding**
- **Collaborative**

Close

- Honest
- Agile

- Responsible
- **Transparent**
- *Innovative*

~35,700

employees (1)

>15,000

**Participants in CaixaBank** Social Weeks (2)

# People at the core





# Setting the benchmark in responsible banking is and has always been a key priority in the Group strategy

#### **Strategic Priorities 2015-2018**



- Best-in-class in quality of service and reputation
- Sustainable profitability above cost of capital
- Optimisation of capital allocation
- Enhance our leadership in banking digitalisation
- Retain and attract the best talent

## **Strategic Priorities 2019-2021**



- Offer the best customer experience
- Accelerate digital transformation to boost efficiency and flexibility
- Foster a people-centric, agile and collaborative culture
- 4. Attractive shareholder returns and solid financials
- 5. A benchmark in responsible banking and social commitment

#### **Recent milestones**



 Launch of Strategic Plan 2015-18

CSR Policy approved by the BoD



- CSR<sup>(1)</sup> Policy update
- Human Rights Policy update



- **Environmental Risk Management** Feb-2019 Policy
  - Environmental Risk Committee
  - Statement on Climate Change



SDG Bond Framework publication





2017

Socially Responsible **Banking Plan** approved by the BoD



Nov-2018

Strategic Plan 2019-21 approved and presented to the market (Investor Day)



May-2019

**Environmental Risk** Mgmt. Roadmap 2019-21



- Inaugural Social Bond SNP
- Signature Principles for Responsible Banking UNEP FI

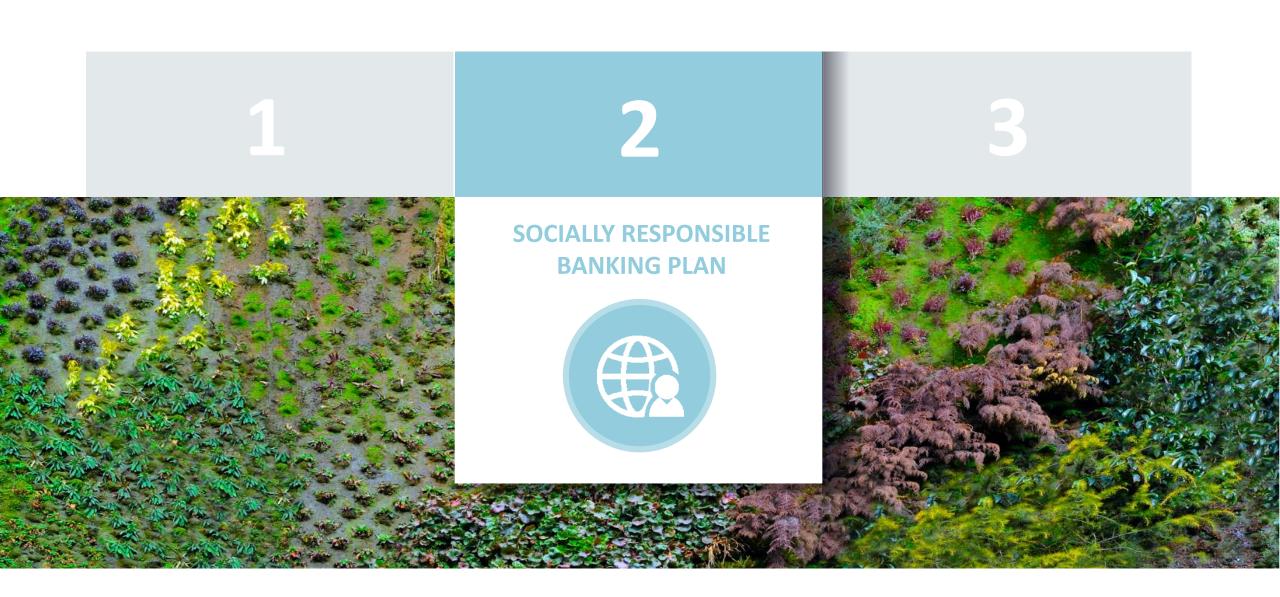
#### **STRATEGIC VISION**

A leading and innovative financial Group, with the best customer service and a benchmark in responsible banking

Sep-2019

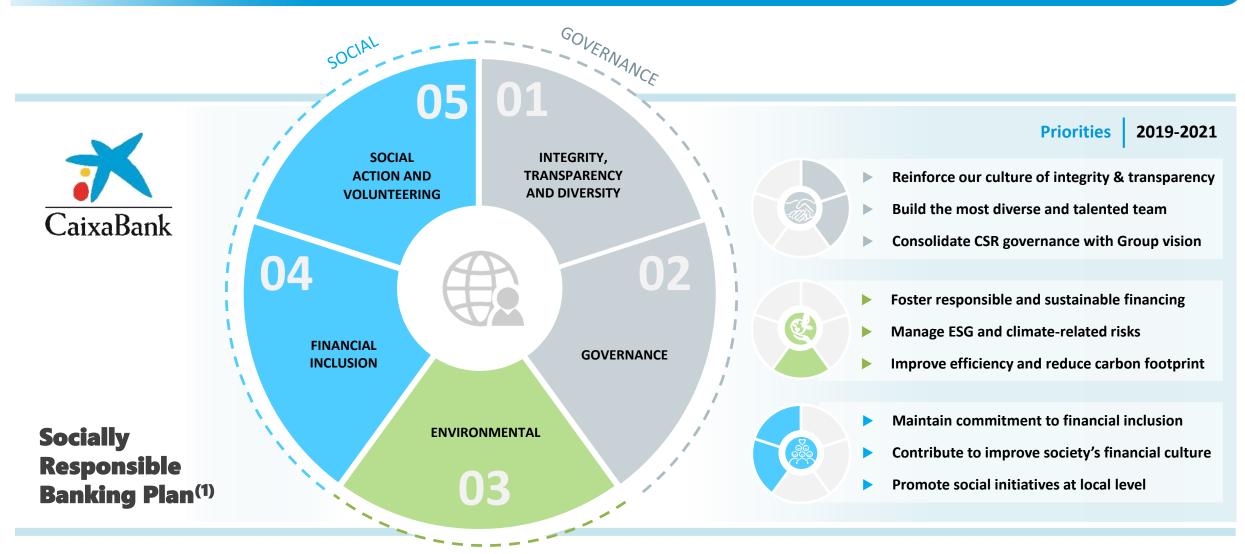
(1) Corporate Social Responsibility.







# We are a socially responsible bank and we intend to reinforce it





# Strong corporate culture and governance further reinforced













01 INTEGRITY,
TRANSPARENCY
AND DIVERSITY



Responsible commercial <u>practices</u>



Process <u>simplification</u> and information <u>security</u>



Fostering diversity



02 GOVERNANCE



Best-in-class corporate governance



Consolidate <u>CSR</u> governance with Group vision

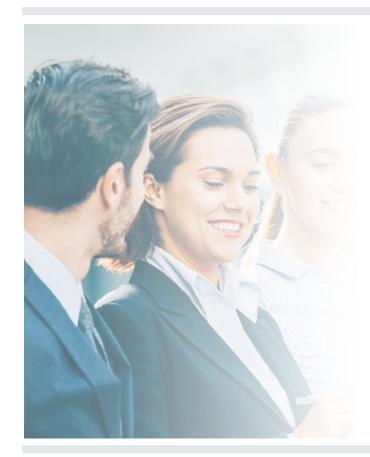






# Strengthening our culture of integrity, transparency and diversity

#### 01. Integrity, transparency and diversity



#### Responsible commercial practices – focus on responsible advisory



#### 100%

**Employees trained in code of** ethics (1); variable remuneration linked to quality of service and compliance training

# ~ 16,440

**Employees certified in** financial advisory (2); 100% of sales force



**Both AM and Insurance** subsidiaries are signatories of UN PRI



**Endorsement of UNEP FI** Principles of Responsible FINANCE Banking

#### **Process simplification and information security**



## ~ 100%

Digital processes (2)(3) with 99% digital signatures

## €844M

Invested in IT and development in 2018



**Advanced information** security model with certified standards





#### Fostering diversity while taking action to raise awareness



## ~ 40%

Of management positions are carried out by women<sup>(5)</sup>  $\rightarrow$ ambition 2021e: ~43%



**Programme fostering diversity** (gender, function, generation) internally and externally



Included in BBG gender equality index 2019







- (1) As of 31 December 2018.
- (2) As of 30 September 2019. In Spain.
- (3) % of documentation related to product acquisition that is digitalised. CABK ex BPI.
- (4) InfoProtect comprises all initiatives aimed at preparing employees against information security risks. Co-founder of APWG EU, one of the main international alliances in matters of cybersecurity (it represents in Europe the global campaign by topThinkConnect.org).
- CaixaBank S.A. as of 31 December 2018. Considering deputy-director positions in branches type A and B and above.
- (6) Talks on the role of women in banking, science and multi-cultural teams. 11 talks in 2018.



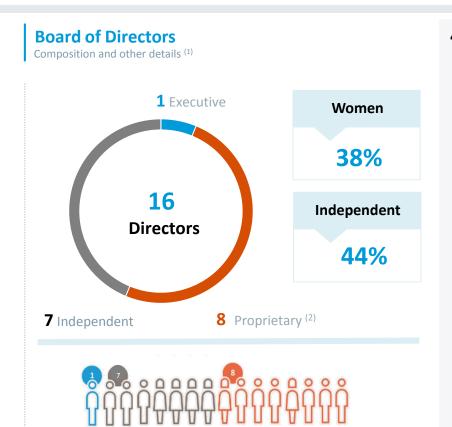


# Best-in-class governance is a corporate priority

#### 02. Governance

#### **Best-in-class governance practices**

- One share, one vote
- Non-executive chairman separate from CEO
- Reduced number of Directors to 16 (vs. 18 in 2018) (1)
- Lead independent director appointed since 2017
- Increased proportion of female directors<sup>(1)</sup>: to 38% (vs. 28% in 2018) → % female directors on the Board in the upper range of the Ibex 35
- Protection of minority shareholders and incentives to foster their involvement
- Significant resources dedicated to best-in-class Investor Relations programme



#### "la Caixa" Foundation no longer controls the bank



- Reorganisation of "la Caixa" Group in 2014
- Prudential deconsolidation since 2017
- Relationships governed by internal relations protocol and performed on an arm's length basis

- (1) Including all the changes agreed at the AGM on the 5<sup>th</sup> April 2019. Refer to Significant Event number 276874 (CNMV, 5 April 2019) for additional information.
- (2) Including 6 directors representing "la Caixa" Banking Foundation, 1 director representing Banking Foundation of Caja Navarra, Banking Foundation of Caja Canarias and Banking Foundation of Caja de Burgos and 1 director representing Mutua Madrileña.
- (3) Includes 6 proprietary directors representing "la Caixa" Banking Foundation.





# CSR commitment supported by a strong governance structure with BoD supervision

#### 02. Governance

#### **Board of Directors:**

Approval of **CSR policy and strategy** and **supervision** of its implementation

#### Appointments Committee

Supervises CSR performance

Elevates CSRrelated proposals to the BoD

#### Risks Committee

Supervises ESG risk management

Supervises ESG risk reporting

#### **Management Committee (C-suite):**

Approval of policies and main action lines in CSR and reputation

Supervising the Corporate Responsibility and Reputation Committee and the Environmental Risk Committee (established in 2019). Each of them Chaired by a C-Suite member (1)

#### **CSR Department**

CSR strategy implementation and monitoring

Reputational Risk Support Service<sup>(2)</sup>

#### **Environmental Risk Department**

Environmental risk mgmt. and related business opportunities

Transaction Appraisal Unit(3)

#### **Responsible banking policies**

- CaixaBank Code of Business Conduct and Ethics
- CSR policy: strategy & basic operating CSR principles (updated in 2018, first approved in 2015)
- ► Socially Responsible Banking Plan (2017)
- ► Statement on Climate Change (2019)
- Environmental Risk Management Policy (2019) (4)
- Other responsible policies and principles:
  - Anti-corruption policy; Defence policy; Human Rights policy; Task Risk Mgmt./Control policy; Occupational Health& Safety policy
  - Environmental and Energy Mgmt. principles; Supplier Code of Conduct; Personal Data Protection/Security protocol
- Responsible marketing committees: Transparency; product
- Remuneration policy:
  - . Director remuneration policy: aiming at encouraging conduct that will ensure long-term value generation
  - L/t remuneration scheme for exec. directors, C-suite members and other senior managers linked to CaixaBank's Global Reputation index (incl. ESG & customer experience/quality metrics);
  - iii. **Employee remuneration** linked to training in internal conduct, compliance and quality of service









(1) Corporate Responsibility and Reputation Committee: chaired by the Chief Communication and Sustainability Officer (Executive Director of Communication, Institutional Relations, Brand and CSR); including senior mgmt. members from different areas; cross-departmental management of ESG matters; with the Management Committee, determines policy and main action lines of CSR and reputational mgmt.; it also sets CSR mgmt. and monitoring measures and reviews and approves CSR programmes. Environmental Risk Committee: chaired by the CRO; including senior mgmt. members from different areas; cross-departmental mgmt. of Environmental Strategy; identifying, managing and controlling associated risks. (2) With members of the CSR team and supported by the Compliance department, answering queries from business unit teams concerning Equator Principles, possible violation of responsible policies, CSR/Human Rights and Defence Policies. (3) Cross-dept., in direct dependence from the Environmental Risk Committee, supporting the Environmental Risk Dept. in the daily decision-making processes. (4) Covering mining, power, infrastructure and agribusiness.



# **Our environmental strategy**













#### **ESG** – Environmental



**RESPONSIBLE ACTION** 

**Promote** sustainable business

NEW YEAR

**Public** 

commitment

**Manage ESG** and climaterelated risks

Minimise and compensate environmental footprint







**Transparency:** periodic reporting to markets



**PUBLIC** 

**POSITIONING** 





Climate Change





Ongoing working group to implement its recommendations





















# Delivering in responsible action: some examples

#### 03. Environment: responsible action







Manage ESG and climate risks

#### Promoting <u>sustainable business</u>(1)



~ US\$1.4Bn

Green loans <sup>(2)</sup>, including renewable energy projects <sup>(3)</sup>, RE, tourism and ecoLoans

81%

Of the project finance energy portfolio exposure corresponds to renewable energy projects €13.7M

Ecological fund by MicroBank

MicroBank

Green loans through BPI



#### Managing climate <u>risks</u>: ESG risks integrated in risk management





Signatory since 2007

Avoid, minimise, mitigate, remedy potential risks for environment or community

0.9%

Total carbon-related asset exposure (4)



PRII Principles fo Responsible Investment

Dedicated team in environmental risk-management



Ongoing working group to implement its recommendations

#### **Environmental risk management plan: Roadmap 2019-2021**

- Seize current and future business opportunities within the commercial strategy
- Reinforce governance for mgmt. of ESG/climate risks
- Roll out taxonomy to structure/ categorise borrowers, products and services from an ESG/climate perspective
- Develop metrics to monitor ESG/climate risks are within set risk appetite and expectations
- ESG/climate risk reporting ensuring required disclosure
- Effective communication of ESG and climate risk matters



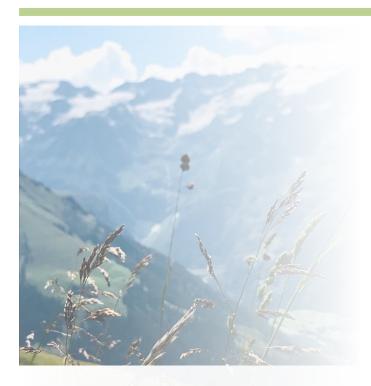
(1) All data for FY 2018. (2) Global Syndicated Loans, League Tables FY2018 (Bloomberg). U\$\$593M as a Global bookrunner and U\$\$855M as a Global Mandated Lead Arranger. (3) >23,700 MW in installed capacity since 2011; 5,216 MW in 2018. CaixaBank ex BPI. (4) Including credit, fixed income and equity exposure.





# Delivering in responsible action: some examples

#### **03.** Environment: responsible action





#### Minimising environmental footprint



100%

Carbon neutral. 1st listed bank in Spain to offset its carbon footprint (1)

-69%

**Reduction in emissions** since 2009 (1) (2)

99%









Renewable energy; 935 branches with new LED lighting

Environmental Plan 2019-21: Key priorities		ronmental Plan 2019-21: Key priorities	<b>KPIs</b> – 2018 vs. 2021 ambition	2018	2021e
	Carbon Neutral Strategy		% of CO <sub>2</sub> emissions offset	100%	100%
	Minimising and offsetting all calculated CO₂ emissions	% $\checkmark$ in CO₂ emissions (vs. 2015)	-10%	-14.5%	
	2	Environmental efficiency Minimising the bank's impact, implementing new energy	% renewable energy consumed	99%	99%
	saving measures and renewing certifications and environmental commitments		% consumed energy (vs. 2015)	-5.5%	-10%
	3	<b>Extending environmental commitment to the value chain</b> Action plans for suppliers to assume our environmental values as their own and comply with the acquired commitments	% renewed environmental certifications	100%	100%

- **Driving sustainable mobility** Actions encouraging sustainable mobility to minimise the emissions of the company, staff and suppliers  $\rightarrow$ sustainable mobility plan; process automation
- Commitment, transparency and engagement Engagement actions with employees and reinforcing the commitment and public environmental information











- (1) CaixaBank S.A.
- (2) 34,778 Tonnes compensated in 2018 through the purchase of credits in a Verified Carbon Standard (VCS) approved project in India and re-forestation in Spain. CaixaBank S.A.
- (3) First Spanish organization to adhere to RE100, a global initiative including firms committed to 100% renewable energy. CaixaBank S.A.





# Our activity cannot be conceived without a strong social commitment







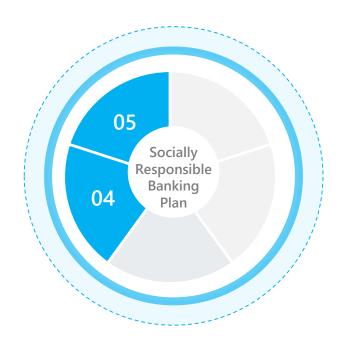












**FINANCIAL** 04 **INCLUSION:** 

A bank for everyone



Social and microfinancing



Accessibility, proximity, omnichannel banking



**Promote** financial culture



**SOCIAL ACTION AND** 05 **VOLUNTEERING:** 

> By people, with people, for people



**Decentralised** social welfare



Active housing policy



**Participation** in "la Caixa" volunteering programme





## **Delivering in financial inclusion: some examples**

#### 04. Financial inclusion: a bank for everyone



Retirar 80 €

cantidad

[7] Retirar dinero

[4] Extracto









#### Social and micro-financing



99,553

Active social accounts (1); 24,110 opened in 2018

116,789

Micro-credits granted for a total of €773M (2018); 45% granted to women

€63.8M

**Ethical fund by MicroBank** 





#1 in microfinances in Europe (2)

#### Accessibility, proximity and omni-channel banking



94%/100%

Presence in towns/cities with >5,000/>10,000 inhabitants (3)

86%

Of branches are accessible (physical disability) (3);

96%

Of ATMs 100% accessible (§ with design considering all impairments/disabilities









#### **Financial culture**



# Financial Culture

New plan to foster financial culture in society



Aula

26 economics and finance courses/webinars for shareholders → 1,685 participants















**CABK Research: creating** and spreading knowledge through economic & CSR research and analysis (4)

- (1) These accounts guarantee financial inclusion people with serious economic difficulties, enabling them to access (free of charge) the basic financial services of a current account.
- (2) Source: "Microfinance in Europe: A survey Report 2016-2017". European Microfinance Network (EMN), December 2018
- In Spain. Moreover, CaixaBank is the only bank in 203 towns in Spain (2018).
- (4) 173,475 mailings of CaixaBank Research Monthly report; 2,076 articles published in the web; 3,901 followers on Twitter; 87 conferences by economists in several forums; 2,190 participants in the conferences Cátedra "la Caixa" Economía y Sociedad

Data as of 31 December 2018



# MicroBank: leading micro-credit institution in Spain and a reference in Europe

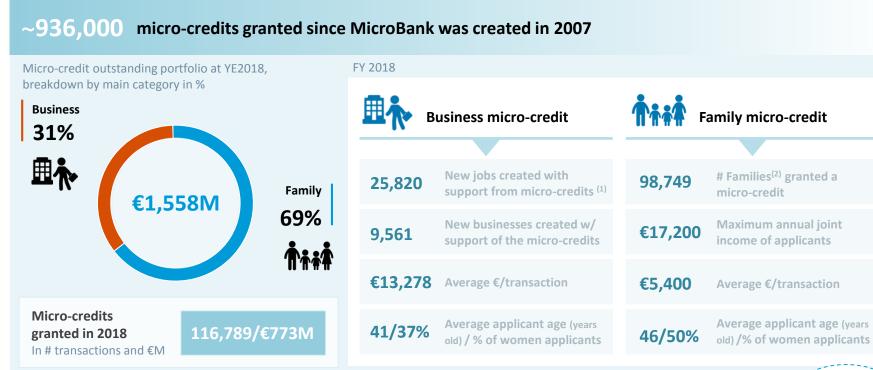
#### **European reference in micro-credit**

**MicroBank** 

Annual Report 2018



We believe in you



12 years promoting micro-credits

"la Caixa" creates
MicroBank to promote
micro-credits

Launch of new products: basic accounts, debit cards, mutual funds

2008-2011

Strategic re-orientation to also foster sustainable & ecological development (eco-microcredits)

European reference in micro-credits With support from European institutions





(1) Direct impact. In 2018, KPMG Advisors S.L. advised MicroBank in the evaluation of social impact of its activity widening the scope of the usual annual analysis to include among others the indirect impact besides the direct impact. Considering the indirect and induced impact through businesses that received the micro-credit, the additional number of new jobs created was 13,017. Refer to MicroBank Annual Report 2018 for additional information (https://www.microbank.com/Informe\_Anual\_2018\_en.pdf). (2) Maximum amount for the joint income of all applicants is €17,200/year. In order to determine income levels, the poverty threshold of the Spanish National Statistics Institute (INE) for a family with two children along with the Public Multi-Purpose Income Indicator (IPREM) has been considered.

2012



# Delivering in social action and volunteering: some examples

#### 05. Social action and volunteering: by people, with people, for people



#### **Decentralised social welfare**



#### €44 M

Of "la Caixa" Foundation budget (1) managed through CABK network for local needs

## ~70%

Of the budget allocated to poverty, health, disability and addiction (1)

# >11,500

**Activities targeting local** social entities  $\rightarrow$  >9,400 beneficiary entities (1)



~ €300.580 raised in solidary crowdfunding, to finance **20** projects

#### **Active housing policy**



# 19,560

Units in stock of social housing (2)

# 3,069

Housing units contributed to the Spanish Government Social Housing Fund (FSVE) (1)

# >26,000

Deeds in lieu of foreclosure since 2010<sup>(2)</sup>; 1,889 in 2018

- Signatory of Good Practice Code (Spain) since 2012

#### Participation in "la Caixa" volunteering programme



# >15,000

Participants in 2 CaixaBank Social Weeks in 2018

# >5,400

**Local volunteering activities** in 2018 Social Weeks



>1.6M Beneficiaries since beginning of "la Caixa" **Volunteer Programme** 



- (1) In 2018.
- Data as of 30 September 2019. CaixaBank ex BPI.



# Strong sustainability performance: ample recognition by the main sustainability analysts and rating agencies

#### **ESG Indexes - Ratings**

MEMBER OF  Dow Jones Sustainability Indice In collaboration with	s DJSI World M DJSI Europe	First inclusion /Last update 2012/Sep-19	Next update Sep. 2020 (annual)	Last rating 81/100	Reference analyst RobecoSAM
MSCI 2018 Constituent M5CI E5G Leaders Indexes	MSCI Rating ESG	2015/Jul-19	Dec. 2019 (biannual)	A Rating	MSCI
Corporate Responsibility Prime rated by oekom r e s e a r c h	ISS-OEKOM	2013/Apr-19	April 2020 (annual)	C "Prime"	ISS-oekom
FTSE4Good	FTSE4Good Global FTSE4Good Europe FTSE4Good IBEX	2011/Jun-19	June 2020 (annual)	4,2/5 (85 <sup>th</sup> percentile)	Evalueserve
STOXX ESGRETATION SUSTAINALYTI	CS STOXX Global ESG	2011/May-19	May 2020 (annual)	74/100 (Outperformer)	Sustainalytics
DE DE LE CONTRES	A List Carbon Disclosure	2013/Oct-19	Jan. 2020 (annual)	A-	PwC/ Ecodes
CANADA IN CONTROL OF THE PROPERTY PRODUCT OF THE PROPERTY PR	ETHIBEL Sustainability Index Europe	2013/ Mar-19	Dec. 2019 (biannual)	"Robust	VigeoEiris —
<b>EURONEXT</b>	Eurozone 120 - Europe 120	2013/Jul-19	Dec. 2019 (biannual)	perfomance" (Dec.2018)	VIBCOLITIS —



#### **ROBECOSAM** We are Sustainability Investing.

#### **Sustainability Yearbook 2019**

- ▶ Included for the 8<sup>th</sup> year in a row
- Obtained SAM Bronze class for the 3<sup>rd</sup> consecutive year



#### ISS - OEKOM

- ▶ Top rated in all categories<sup>(1)</sup>:
- Environment: #1
- Social: #1
- Governance: #4



#### The Banker and Brand Finance: **Top 500 Banking Brands**

- ▶ Amongst the Top 20 in Europe
- ▶ Escalating 4 positions up to #66 global ranking
- ▶ Brand rating improves from AA to AA+



#### Other CaixaBank's analysts/ESG ratings with ongoing assessment







Bloomberg

<sup>(1)</sup> ISS Quality Score. Score scale: 1-10. Scores as of November 2019. Environment: maximum score in risk and opportunities, carbon-climate natural resources. Social: maximum score in human rights, stakeholders/society, quality of product and brand. Governance: maximum score in compensation and shareholder rights.



# SDG are integrated into the Strategic Plan and the Socially Responsible Banking Plan 2019-2021

CaixaBank's contribution to SDGs



#### **Priority**







- ► €773M in micro-credits granted
- ▶ 25,820 jobs created through micro-credits granted
- > ~18,000 micro-credits to entrepreneurs and businesses
- Strategic alliance with "la Caixa" Banking Foundation

#### **Important**









- ▶ 40% of management positions are held by women (1) (CABK S.A.)
- ▶ €844M invested in IT and development at CABK
- ▶ Offset 100% of estimated CO₂ emissions (CABK S.A.)
- ▶ €645M granted to renewable energy projects (CABK S.A.)

## Complementary









- ▶ Collaboration with GAVI (the vaccine alliance) through LCBF (2)
- 5,212 beneficiaries from basic finance training workshops for adults
- ▶ Adhered to RE 100 initiative since 2016 (1st Spanish org. to do so)
- ▶ 19,560 social housing units (CaixaBank ex BPI, September 2019)
- ▶ Human rights policy and adherence to Auto-control (3)

CaixaBank has held the presidency of the Spanish Network of the UNGC since 2012

- (1) Considering deputy-director positions in branches type A and B and above.
- (2) "la Caixa" Banking Foundation.
- (3) Spanish association for commercial self-regulation for good advertising practices.

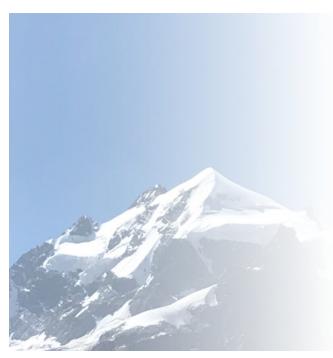






## CaixaBank SDG Bond Framework – Key features and rationale

#### CaixaBank SDG Framework key features and rationale



- CaixaBank supports the UN SDGs while acknowledging the key role played by financial institutions in helping to mobilise capital for the transition to a low-carbon, resource-efficient and inclusive economy
- ► The SDG Bond Framework developed in 2019 represents a declaration of intent to contribute to the process of transition to a low carbon economy, efficient use of resources, to financial inclusion and to the economy and employment in general
  - Public, transparent and aligned with the 4 pillars of ICMA Green and Social Bond Principles (GBP and SBP 2018) and Sustainability Bond Guidelines (SBG 2018)
  - It allows for the possibility to issue:
    - ✓ Green bonds (proceeds allocated to green projects only)
    - ✓ **Social bonds** (proceeds allocated to social projects only)
    - Sustainability bonds

- Aiming at:
  - Reinforcing corporate commitment to responsible banking
  - Fostering responsible business and increasing customer satisfaction while raising ESG awareness
  - Offering a new investment alternative to ESG investors

Bonds issued under this Framework will promote the following SDGs























# SDG Bond Framework aligns with the four key pillars of ICMA 2018 GBP, SBP and SGB<sup>(1)</sup>

**DEFINE** 

**SELECT** 

**MONITOR** 

**REPORT** 

**VERIFY** 

**External review** 

Use of proceeds

- Net proceeds will be used to finance or refinance, in whole or in part, new or existing Eligible Projects, loans, investments and expenditures that meet the categories of eligibility<sup>(2)(3)</sup> as established in 2018 GBP/SBP/SBG
- Existing assets → assets
   initiated up to 3 years prior to
   the year of execution of any
   Bond issued under this SDG
   Framework
- Some activities are excluded from consideration<sup>(4)</sup>

Project evaluation and selection

- A 3-stage process determines eligibility and selects projects:
  - Business Units nominate;
  - ii. SDGs Bond Working Group reviews and shortlists;
  - iii. Environmental Risk
    Committee and Corporate
    Responsibility and
    Reputation Committee
    ratify inclusion or
    exclusion<sup>(5)</sup>
- Additionally: the Compliance
   Dept. supervises and monitors
   eligibility condition fulfilment

Management of proceeds

- CABK's Treasury team is in charge of:
  - Managing and tracking the proceeds from the Bonds
  - ii. Keeping a register including:
    - Principal amount, maturity, coupon
    - List of Eligible Projects and Eligibility Criteria
    - Net proceeds allocated to the projects

Reporting

- Allocation reporting:
  - Information on allocation of net proceeds to be provided on an annual basis, at least, until full allocation or material change<sup>(6)</sup>
- **Impact** reporting:
  - Performance indicators of Eligible Projects financed will be provided at least until all net proceeds have been allocated<sup>(6)</sup>

- Second party opinion obtained from Sustainalytics (6) sustainalytics
- Allocation of net proceeds will be subject to Audit Review by an external auditor or independent qualified provider<sup>(6)</sup>
- A qualified sustainability expert is also to be engaged to assess the impact of the Projects to which proceeds have been allocated<sup>(6)</sup>

- (1) ICMA Green Bond Principles 2018 (2018 GBP) and Social Bond Principles 2018 (2018 SBP) and Sustainability Bond Guidelines 2018 (2018 SBG).
- (2) Where a business or project derives ≥90% of revenues from activities that align with Eligibility Criteria, its financing can be considered eligible for CABK Green, Social, or Sustainability Bond(s). In these instances, the Use of Proceeds can be used by the business for general purposes (as long as it does not fund activities in the Exclusion list).
- (3) Expenditures could be considered if compliant with the final EU GBS (Green Bond Standard) definition of Green expenditures.
- (4) Additional exclusions on top of the exclusions specified in the ESG Management Policies. Refer to slide 31 for detail.
- (5) At least on an annual basis, the alignment of Eligible Projects with the Eligibility Criteria will be re-assessed.
- (6) It will be published on CaixaBank's website.



# **CaixaBank**

# Use of proceeds

#### **GREEN ELIBIGIBLE CATEGORIES**

	SDG Target	ICMA GBP category	<b>EU-GBS Environmental objective</b>	Eligible criteria	Including:
6 CLEAN WATER AND SANITATION	6.3 6.4	Sustainable water and wastewater management	<ul> <li>Sustainable use/protection of water/marine resources and climate change mitigation</li> <li>NACE: water supply sewerage, waste management and remediation</li> </ul>	<ul> <li>Activities that increase water-use efficiency and quality through water recycling, treatment and reuse (including treatment of wastewater) while maintaining high degree of energy efficiency</li> </ul>	<ul> <li>Improvements in water quality and use efficiency; construction and maintenance of new water networks to improve residential access to water; construction, operation or extension of water treatment facilities, etc.</li> </ul>
7 AFFORDABLE AND CLEAN ENERGY	7.1 7.2 7.3	<ul><li>Renewable energy</li><li>Energy efficiency</li></ul>	<ul> <li>Climate change mitigation</li> <li>NACE: electricity, gas, steam and air conditioning supply</li> </ul>	<ul> <li>Activities aiming at financing equipment, development, manufacturing, construction, expansion, operation, distribution and maintenance of low-carbon and renew. energy<sup>(1)</sup></li> </ul>	<ul> <li>Renewable energy projects including wind, solar and hydro power (&lt;25MW) with the exception of biomass energy projects, grid and associated infrastructure expansion/development that carries a minimum of 85% renewable energy, smart grid; etc.</li> </ul>
9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	9.1 9.2 9.4	Green buildings	<ul><li>Climate change mitigation</li><li>NACE: construction, real estate activities</li></ul>	<ul> <li>Activities aimed at developing quality, reliable, sustainable green buildings.</li> </ul>	<ul> <li>New construction building develop./renovation of existing buildings which meet recognised environmental standards; commercial bdg. develop. w/energy performance in top 15% nationally and 35% better than local baseline; loans for residential real estate with EPC A and B; etc.</li> </ul>
11 SUSTAINABLE CITIES  AND COMMUNITIES	11.2 11.6	<ul> <li>Affordable basic infrastructure</li> <li>Access to essential services</li> <li>Clean transportation</li> </ul>	<ul><li>Climate change mitigation</li><li>NACE: transport and storage</li></ul>	<ul> <li>Activities that expand or maintain access to affordable, accessible, and sustainable mass passenger transport systems and related infrastructure</li> </ul>	<ul> <li>Metro, tram, high speed passenger train; bicycle infrastructure; all emission-free transport with direct emissions lower than 50 grCO2e/p-km; etc.</li> </ul>
12 RESPONSIBLE CONSUMPTION AND PRODUCTION	12.2 12.5	<ul> <li>Pollution prevention and control</li> </ul>	<ul> <li>Pollution prevention/control; transition to circular econ.; waste prevention and recycling; climate change mitigation.</li> <li>NACE: water supply sewerage, waste management and remediation</li> </ul>	<ul> <li>Activities that contribute to waste prevention, minimisation, collection, management, recycling, re-use, or processing for recovery</li> </ul>	<ul> <li>Waste collection/recycling (ex incineration or landfill activities), biogas plants<sup>(1)</sup> (primarily processing bio waste), fertilizers from anaerobic digestion or bio waste, waste treatment; etc.</li> </ul>
15 LIFE ON LAND	15.2	Biodiversity     conservation	<ul> <li>Protection of healthy ecosystems and climate change mitigation</li> <li>NACE: Agriculture, forestry and fishing</li> </ul>	Activities that contribute to the conservation of terrestrial ecosystems	<ul> <li>Afforestation/reforestation programmes with recognised certifications (FSC, PEFC, or equivalent); rehab of/ new greenfield woody perennial agricult. plantations (e.g. orchards, fruit and nut tree), aligned with EU standards</li> </ul>

(1) The GHG emissions shall not exceed 100gr CO2e/kWh or any other lower threshold endorsed by the EU Taxonomy.











# Use of proceeds

#### **SOCIAL ELIBIGIBLE CATEGORIES**

	SDG Target	ICMA SBP category	Eligible criteria	Including:
1 NO POVERTY	1.4	<ul> <li>Access to essential services</li> </ul>	<ul> <li>Activities that increase access to financial services for underserved populations</li> </ul>	<ul> <li>Loans under MicroBank umbrella to individuals or families located in Spain with a joint annual income of equal or less than €17,200 without any collateral or guarantee</li> </ul>
3 GOOD HEALTH AND WELL-BEING	3.8 3.b	<ul> <li>Affordable basic infrastructure</li> <li>Access to essential services</li> </ul>	<ul> <li>Activities that improve provision of free or subsidised healthcare, and early warning, risk reduction and management of health crises</li> </ul>	<ul> <li>Financing: health care facilities for provision of public and/or subsidised health care services; public training centers in public health care provision and emergency response; public infrastructure and equipment for provision of emergency medical care and of disease control services</li> </ul>
4 QUALITY EDUCATION	4.1 4.2 4.3 4.4	Access to essential services	<ul> <li>Activities that expand access to publicly funded primary, secondary, adult and vocational education, including for vulnerable population groups and those at risk-of-poverty; activities that improve publicly funded educational infrastructure</li> </ul>	<ul> <li>Construction of public schools (primary, secondary and tertiary)</li> <li>Construction of public student housing</li> <li>Financing educational loans</li> </ul>
8 DECENT WORK AND ECONOMIC GROWTH	8.10	<ul> <li>Employment generation includ. through potential effect of SME financing and microfinance</li> </ul>	<ul> <li>Bank financing that promotes growth of micro, small and medium sized businesses in the most economically disadvantaged regions of Spain (either ranking in the bottom 30<sup>th</sup> percentile in GDP/capita or in the top 30<sup>th</sup> in unemployment rate)</li> </ul>	<ul> <li>Personal loans without any collateral or guarantee for self-employed workers</li> <li>Micro-enterprises and SMEs as per the European Commission definition</li> </ul>

#### **EXCLUSIONS**

- Animal maltreatment
- Asbestos
- Coal mining and power generation from coal (coal-fired power plants)
- Conflict minerals
- Gambling/adult entertainment
- Hazardous chemicals
- Large scale dams (above 25MW)

- Nuclear power generation
- Fossil fuel
- Oil and gas
- Palm oil

- Soy oil
- Tobacco
- Weapons













## **Asset evaluation and selection process**



- Eligible Projects (complying with local laws and regulations as well as CABK's environmental and social risk policies) are identified from all lending activities
  - Each Business Unit nominates loans to the SDGs Bond Working group

#### **SDGs Bond Working Group**

Co-headed by representatives from the Treasury and Corporate Social Responsibility departments; further consists of representatives from CaixaBank's Risk and Business departments

- STAGE 2
- Review financial asset(s) and customer, based on both public/non-public information, including a screening for ESG incidents
- Assess and confirm the type of Green/Social/Sustainable Asset, its compliance with Framework's Use of Proceeds categories, validating the purpose of financing and reviewing compliance with Exclusion criteria
  - Assess the benefit of the asset(s) in relation to the Sustainable Development Goals
    - Submits shortlisted project details, Working Group's review and recommendation to the Environmental Risk Committee and the Corporate Responsibility (CR) and Reputation Committee for approval

#### COMPLIANCE DEPARTMENT

As 2<sup>nd</sup> line of defense on reputational risk: supervises/monitors fulfilment of eligibility conditions, on a regular basis



#### **Corporate Responsibility and Reputation Committee**

**Environmental Risk Committee** 

- Reviews shortlisted projects for ratification of inclusion or exclusion in any CaixaBank Green, Social, or Sustainability Bond(s)
  - The selected Eligible Projects are subsequently recorded in the SDGs Bond Register<sup>(1)</sup>

(1) At least on an annual basis, the alignment of Eligible Projects with the Eligibility Criteria will be re-assessed.













# **Management of proceeds**



#### CaixaBank's Treasury team will be in charge of managing the net proceeds

- CaixaBank's Treasury team will be in charge of managing the net proceeds from Green, Social or Sustainability bonds
- It will also be responsible for keeping a register containing the following information:
  - Green, Social, or Sustainability Bond(s) information such as the principal amount, maturity date or the coupon
  - A list of Eligible Projects and the corresponding Eligibility Criteria, as well as a brief description of the Projects
  - The net proceeds allocated to the Projects
- In case of asset divestment or if a project no longer meets the Eligibility Criteria, CaixaBank intends to use the net proceeds to finance other Eligible Projects which are compliant with the Eligibility Criteria of the SDGs Framework
- CaixaBank will invest the balance of net proceeds from the Green, Social, or Sustainability Bond(s) issued unallocated to Eligible Projects, according to the Treasury's general liquidity guidelines for shortterm investments





# Reporting



#### **Allocation reporting**

- Information on the allocation of net proceeds of Green, Social or Sustainability bonds will be provided on the corporate website on an annual basis, at least, until all the net proceeds have been allocated and thereafter in case of material change
- The information will contain at least the following details:
- 1. Total amount allocated by SDG and Eligible Criteria
- 2. The remaining balance of unallocated proceeds

MW clean energy provided

The amount and percentage of new financing and refinancing



# Impact reporting

# students

# loan beneficiaries

• Performance indicators on the Eligible Projects financed will be provided, at least until all net proceeds have been allocated. Such indicators include among others:



- # of loans, deposits or insurance products in line with SDGs or # of people provided with them
- Default rate of loan recipients



- # public hospitals and other healthcare facilities built/upgraded
- # of residents benefitting from healthcare



- # iobs created
- # microfinance, micro-enterprise and SME loans
- # people employed by micro-enterp., SMEs or loan recip.

# solar farms, wind farms or hydro power plants (<25MW)</li>



- Location and type of certified green buildings
- # tonnes of CO<sub>2</sub> avoided
- Energy consumption (KWh/m² per year)
- Lengths of tracks built for mass public transport
- # tonnes of CO<sub>2</sub> avoided through sustainable transport
- Total GHG emissions in CO₂e/p-Km



- Tonnes of waste recycled/reduced/avoided
- Annual GHG emissions reduced/avoided in tonnes of CO<sub>2</sub> equivalent



- Tones or CO<sub>2</sub> emissions avoided through planted forests
- Total land area with restoration



- Cubic meters of: water saved/reduced/treated /provided/cleaned; recycled water used
- Energy consumption/cubic meter recycled water









### External review by Sustainalytics deems CaixaBank SDG Framework credible and impactful

Second-Party Opinion

### CaixaBank Sustainable Development Goals Framework



### **Evaluation Summary**

Statisticallytics is of the opinion that the Calcullanti Statishable Development Scale (SOS) Transversit is creditive and impactful and aligns with the Statishability Bond Statishines 2018. This assessment is based on the following:



**Unit of Palacitics** The eligible categories for the use of proceeds are recombed by both the times incod Principles as impossible to the first control incode Principles and comparise deficiated to providing (i) access to essential services, (ii) antidistable transition for interesting entire, (iii) antidistable varies and essatewate management (i) enteresting enterpt, (ii) enterption, (iv) pre-interesting enterption, (iii) pre-interesting enterption, (iii) pre-interesting enterption, (iii) pre-interesting enterption (iii) orbitation measurement and control and (ii) terestabilist and against indeventing conservation to laws positive environmental or accelerate and to advance the Uniterated Development (iii).



containing and selecting project is aligned with market process of evaluating and selecting project is aligned with market practice. The company has a declared \$500s Working droup to present project. Canadisative \$00s Working droup is no headed by expectations from the Thesays and Corporate Reportability departments and further computed of representatives from the Rain and intainess departments. First approved of shortistic projects is conducted by the Employmental Rain Management Committee and the Corporate Reportability and Releastion Committee.



management of proceeds is aligned with market practices. Catalogue and the state of the state of the catalogue proceeds. Intelligence proceeds will be all according to Catalogue's Treasury's general liquidity guidelines for abort term treastments.



paragrams (chicalant intends to report on the allocation of processio on the website on an armal basis in addition, chicaland: a committed to reporting annually on impact indicates until full allocation, such as the location and type of gaven balled certifications. (0), emissions avoided, number of jobs cossisted and unarbor of social forms. Well terms or highor power plants built amongst others. In fusicionalytics' view reporting on these metrics is into authorized countries.

## Evaluation data August. 2019

Report Sections	
htroduction	
Statainalytical Opinion	
Appendices	

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Jean-Clastic hartfulbt (Amsterdam) Associate Director for Client Relations Jean Clastic berthelotikassateinskiitos.com

### FRAMEWORK VERIFICATION – Second party opinion



Sustainalytics considers CaixaBank's SDGs Framework aligned with GBP, SBP, SBG and GLP<sup>(1)</sup>

<u>Sustainalytics is of the opinion that the CaixaBank SDG Framework is credible and impactful</u> and aligns with the four core components of the Green Bond Principles 2018 (GBP), Social Bond Principles 2018 (SBP) Sustainability Bond Guidelines 2018 (SBG) and Green Loan Principles 2018 (GLP).

- Sustainalytics considers the financing of projects and companies dedicated to providing (i) access to essential services, (ii) affordable basic infrastructure, (iii) employment generation, (iv) sustainable water and wastewater management, (v) renewable energy, (vi) energy efficiency, (vii) green buildings, (viii) clean transportation, (ix) pollution prevention and control and (x) terrestrial and aquatic biodiversity conservation to have positive environmental or social impacts and to advance the UN Sustainable Development Goals.
- CaixaBank integrates sustainability in its business strategy, committing to support the transition to a sustainable economy while
  continuously working towards avoiding, mitigating and remedying those activities that could present a risk for the community and
  environment.
- CaixaBank's internal process of evaluating and selecting projects as well as processes for management of proceeds are aligned with market practice. In addition, CaixaBank intends to report on the allocation of proceeds on its website on an annual basis.
- The allocation of the net proceeds will also be subject to External Review while a qualified sustainability expert will be engaged to prepare the impact of the Projects to which proceeds have been allocated and is committed to reporting annually on impact indicators on its website until full allocation.

(1) This independent verification assessment is published on the CaixaBank website https://www.caixabank.com.













### **Inaugural Social Bond – SNP**

### CaixaBank €1Bn 5-year Inaugural Social Bond – SNP issued in September 2019

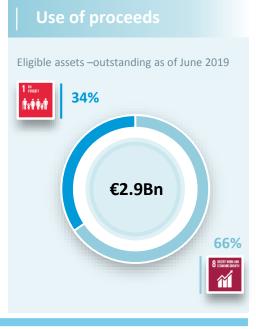


### TRANSACTION SUMMARY

- Inaugural Social Bond 5yr EUR-denominated Senior Non Preferred notes ("SNP") issued by CaixaBank, S.A.
- Notes issued out of CaixaBank's €15Bn EMTN programme and governed by Spanish law
- Expected issue rating of Baa3/BBB/BBB+/AL, by Moody's/S&P/Fitch/DBRS

### TRANSACTION RATIONALE

- First transaction framed within the Sustainable Development Goal Framework published last August. SPO by Sustainalytics<sup>(1)</sup>
- A Social Bond is fully aligned with CaixaBank's mission: "Contribute to the financial wellbeing of our customers and to the progress of society"
- Social Bond Use of Proceeds will advance:
  - SDG1→ Access to financial services for underserved populations (families with joint income under €17,200), without any collateral or guarantee
  - SDG8 → Lending in the most economically disadvantaged regions of Spain: Self-employed workers without any collateral or guarantee; Microenterprises and SMEs(2)
- Net proceeds will be allocated to assets initiated ≤3 yrs prior to year of issuance
- CaixaBank intends to allocate, at least, 25% of net proceeds to new financing<sup>(3)</sup>



- (1) CaixaBank's SDG Framework, Framework Investor Presentation and Second Party Opinion by Sustainalytics can be found at CaixaBank's corporate website through https://www.caixabank.com/inversores-institucionales/inversores-renta-fija/bonos-ods en.html.
- 2) SMEs as per the European Commission definition.
- (3) New financing: all assets originated in the year of issuance and thereafter.

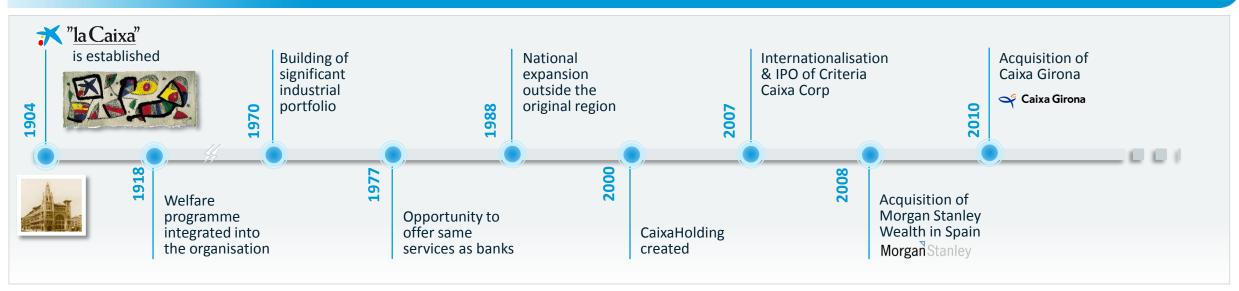


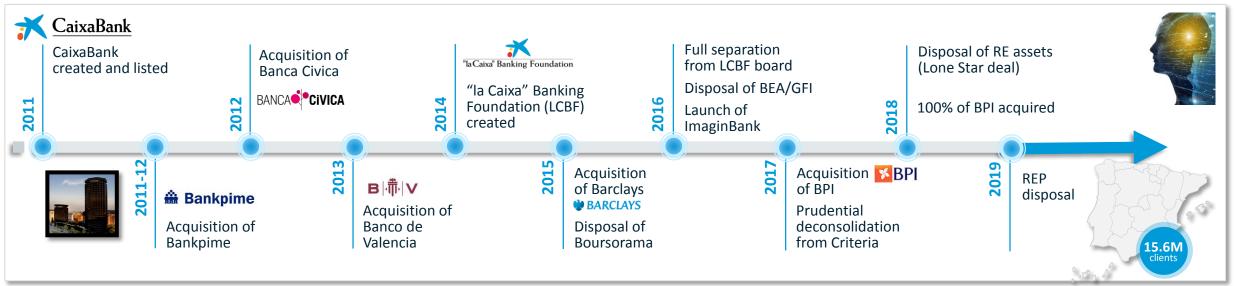
# **Appendix**





### Managing the business distinctively for 115 years

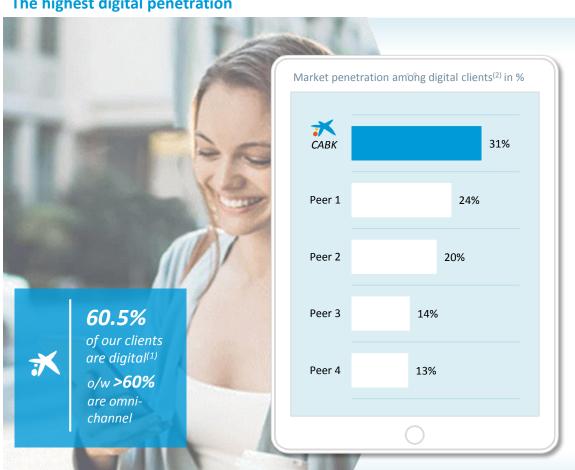






### At the forefront of digitalisation

### The highest digital penetration



### **Innovative products and services**



1.5 M clients

Mis Finanzas 4

**4.1** M users

SAMSUNG pay

# fitbit pay

GARMIN

### Leveraging IT for commercial effectiveness...



**SMART PCs** 

~ 100%



**NEW BRANCH** FORMAT (STORES) (3)

With extended



**DIGITAL SALES** 

38%

of consumer loans(4)

### ...while boosting efficiency and facilitating compliance



**DIGITAL PROCESSES**(5)

~ 100%



**DIGITAL SIGNATURES** 

99%



**AUTOMATION** 









- (1) Individual customers aged 20-74 years old with at least one transaction in the last 12 months. June 2019.
- 12 month average, latest available data as of August 2019. In Spain. CaixaBank ex BPI; peer group includes: Bankia, Banco Sabadell, Banco Santander, BBVA. Source: Comscore.
- Including 18 store branches opened in October. Opening hours extended to 18:30h.
- Sales executed via electronic channels (web, mobile and ATM).
- (5) % of documentation related to product acquisition that is digitalised. CABK ex BPI.



### **Continued investment in innovation**

### **Key milestones in 2018**





CaixaBank joins the blockchain commercial financing platform which simplifies cross-border trade for companies and SMEs



CaixaBank successfully completes the first instant cash transfer using the ECB's new TIPS platform. CaixaBank was chosen by the Bank of Spain and the European Central Bank



CNMV, BME and financial institutions join forces to innovate with blockchain technology. The Fast Track Listing (FTL) projects aims to simplify and reduce the time needed to register issuances



**Priorities 2019** 

market for new product launches

Reduce time-to-



Enhance backoffice processes' efficiency



Seize potential offered by big data



Continue to improve flexibility, scalability and efficiency of our infrastructure

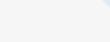
on Google Home and Amazon Alexa (artificial intelligence in customer service). A chatbot called Neo lets customers make enquiries, request help, and obtain recommendations about products and services.

First Bank in Spain available

New employee assistant based on artificial intelligence. An instant chat resolves the most frequently asked questions that arise in the day-to-day branch activity.

Pioneers in carrying out foreign trade transactions with end customers on a blockchain platform (in this case, Batavia)







### Strong cybersecurity standards and protection measures

### Comprehensive information security and cybersecurity approach

### Advanced cyber security model externally certified

- ▶ ISO 27001 certification over all security processes annually renewed
- Established CERT official through a team of specialists (100% externally certified), trained and prepared 24/7 to prevent, detect and take action when facing any cyber threat. Active cooperation with other national and international CERTs
- Contingency Technological Governance framework designed, developed, and certified, in accordance with ISO 27031 standard, ensuring implementation of best practices in ICT Readiness for Business Continuity (IRBC) areas

# ISO/IEC 27001:2013



### Continued training for all employees and security awareness for employees and clients

- ▶ Since 2015, *Infoprotect* integrates all the security awareness initiatives aimed at all employees to protect information and to foster a company-wide culture of global security
- ▶ Bimonthly security newsletter with security news and recommendations
- ► Monthly phishing simulation campaign
- ► Face-to-face training sessions
- New (June 2019) quarterly newsletter for Now and credit card clients with security tips (CaixaBankProtect)

## INFOPR®TECT.

77

Employees that have taken cybersecurity courses

96

DJSI points for information security

### **Outperforming in benchmarks**





Average

CaixaBank Group.

2018

Security control projects completed

100% Cyber attacks blocked



### Premium brand reputation with ample external recognition

### **Premium brand** reputation





**Best Bank in Spain 2019 Best Bank for Corporate Responsibility in Western** Europe 2019 **Best Bank Transformation in Western Europe 2019** Euromoney



**Best Bank in Spain 2019 Best Bank in Western Europe 2019** Global Finance



**Best Private Bank in Spain** 2019

The Banker/PWM



**Bank of the Year in Spain** 2018

The Banker



**Dow Jones Sustainability** Index

Among world's top banks in ESG



Most responsible financial institution & best corporate governance Merco

### Wide recognition of leading IT infrastructure





**Best Consumer Digital Bank in** Spain and in Western Europe 2019

**Best Consumer Mobile Banking** app in the World 2019

Global Finance



**Most Innovative Financial** 2019

Global Finance



**Best Private Bank for digital** Institution in Western Europe client communication 2019 - Global

PWM (FT Group)



**Tech Project of the Year** 2019 "Delivery channels" category (Biometric ATM's)

The Banker



**Global Winner Project** 2019 - "Analytics & AI" category

EFMA/Accenture



Best innovation in marketing – Global **Innovation Awards** BAI

### **BPI: Premium brand and** innovation recognitions





Most Trusted Bank Brand in Portugal 2019

Reader's Digest



**Best Digital Bank Portugal** 2019

5 estrelas



**Excellence Brand 2019** Superbrands

**Best Private Bank for** digitally empowering relationship managers 2019 - Europe

PWM (FT Group)



**Most Active Research** House

**Euronext Lisbon Awards** 2019



**Best Digital Team 2019** PayTech Digital Awards

44 Last updated on 5 November 2019.



### **Active participation in key initiatives**

### Alliances and partnerships in global initiatives





Alliance with "La Caixa" Banking Foundation, the leading foundation in Spain and the one of the biggest in the world



CaixaBank has chaired the presidency of the Spanish Network of the United Nations Global Compact since 2012



Public commitment to ensure that its policies promote gender equality (2013)



Commitment to ESG risk assessment in project financing of over 10 Million US dollars (2007)



Founder member, promotes economic growth linked to a low-carbon economy (2016)



The pension plans manager, VidaCaixa (2009), and the Group asset manager, CaixaBank Asset Management (2016), are signatories



Promotes sustainable finance and the integration of environmental and social aspects in the business (2018)



Defines the role and responsibilities of the financial sector to guarantee a sustainable future (2018)





Principles that promote integrity in the green and social bonds market (2015)



Global and collaborative initiative of companies committed to using 100% renewable energy (2016)



Cátedra CaixaBank de Responsabilidad Social Corporativa

Commitment to foster, promote and spread new CSR ideas (2005)





Chair to promote innovation and sustainability in the agribusiness industry (2016)



NETWORK

Promotes microfinance as a tool to fight social and financial exclusion in Europe through selfemployment and the creation of microenterprises (2007)



Chair of the Spanish National Advisory Board of the Global Steering Group for Impact Investment (2019)



Member of the Advisory Board for this initiative that monitors implementation of the EU's Agenda 2030 by Spanish companies (2017)

Join effort is essential to foster ESG and exchange best practices



### Recent rating upgrades facilitate continued market access

### **CaixaBank long-term ratings**

Evolution 2013-2018 Outlook  $\Delta$  2017-2018 Moody's (1) Baa1 Stable Baa3 S&P Global Stable FitchRatings (3) BBB Stable 0.....0....0.....0......0.... A low Stable 2015 2016 2017 2018

### CaixaBank ratings by primary debt instrument

As of 1 August 2019

715 01 17 tagast 2015	Moody's	S&P Global	<b>Fitch</b> Ratings	DBRS
Investment grade	Ааа	AAA	AAA	AAA CB
grade	Aa1 CB	AA+	AA+	AA high
	Aa2	AA CB	AA	AA
	Aa3	AA-	AA-	AA low
	A1	A+	A+	A high
	A2	Α	Α	A SP
	A3	A-	A-	A low SNP
	Baa1 SP	BBB+ SP	BBB+ SP/SNP	BBB high T2
	Ваа2	BBB SNP	ВВВ т2	BBB
	Baa3 SNP	BBB- T2	BBB-	BBB low
Non-investment grade	Ba1 <i>T2</i>	BB+	BB+	BB high
grade	Ba2	BB AT1	ВВ	ВВ
	ВаЗ	BB-	BB-	BB low
	B1	B+	B+	B high
	1			

- (1) As of 17 May 2019. Short-term rating P-2.
- (2) As of 31 May 2019. Short-term rating A-2.
- (3) As of 8 October 2018. Short-term rating F2.
- (4) As of 29 March 2019 (ratings confirmed). Short-term rating R-1 (low).



### **P&L** and balance sheet

### P&L

€million	9M19	9M18	Change	Chg. %
Net interest income	3,720	3,671	49	1.3
Dividend income	161	122	39	32.6
Share of profit/(loss) of entities accounted for using the equity method	344	725	(381)	(52.6)
Net fee and commission income	1,904	1,938	(34)	(1.7)
Trading income	285	323	(38)	(11.9)
Income and expense under insurance or reinsurance contracts	407	419	(12)	(2.8)
Other operating income and expense	(211)	(297)	86	(28.9)
Gross income	6,610	6,901	(291)	(4.2)
Recurring administrative expenses, depreciation and amortisation	(3,597)	(3,466)	(131)	3.8
Extraordinary expenses	(978)	(11)	(967)	
Pre-impairment income	2,035	3,424	(1,389)	(40.6)
Pre-impairment income stripping out extraordinary expenses	3,013	3,435	(422)	(12.3)
Allowances for insolvency risk	(288)	(50)	(238)	
Other charges to provisions	(151)	(327)	176	(53.8)
Gains/(losses) on disposal of assets and others	(82)	(477)	395	(82.8)
Profit/(loss) before tax	1,514	2,570	(1,056)	(41.1)
Income tax expense	(246)	(720)	474	(65.9)
Profit/(loss) after tax	1,268	1,850	(582)	(31.5)
Profit/(loss) attributable to minority interest and others	2	82	(80)	(97.3)
Profit/(loss) attributable to the Group	1,266	1,768	(502)	(28.4)

- (1) In accordance with the Amendments to IFRS 4, the Group has decided to apply temporary exemption from IFRS 9 in respect of the financial investments of the Group's insurance firms for all periods that come before 1 January 2021 as it awaits the entry into force of the new IFRS 17: Insurance Contracts, which will govern the presentation and measurement of insurance contracts (including technical provisions). Accordingly, these investments are grouped under "Assets under the insurance business" on the balance sheet. To make the information more readily comparable, the Group has also grouped together the technical provisions relating to Unit Link and Flexible Investment Annuity (part under management), which are now reported jointly under 'Liabilities under the insurance business'.
- (2) The change in this heading in 2019 is mainly due to the coming into force of IFRS 16 on 1 January 2019, which involves recognising the assets and liabilities related to leases on the leaseholder's balance sheet for the current value of the payments due in the lease agreement.
- (3) The actuarial losses and gains previously recognised under the heading Shareholders' equity are shown under the heading Accumulated Other Comprehensive Income. As a result of the change of accounting criterion, the equity figures corresponding to 31 December 2018 have been restated for comparison purposes, reclassifying €548 million under both headings, without any impact on total equity.

### **Balance sheet**

Liabilities         388,466         382,023         1.7         362,564         7.1           - Financial liabilities held for trading         14,179         11,514         23.1         9,015         57.3           - Financial liabilities at amortised cost         291,097         289,773         0.5         282,460         3.1           Deposits from central banks and credit institutions         27,412         26,965         1.7         37,440         (26.8)           Customer deposits         221,887         223,903         (0.9)         210,200         5.6           Debt securities issued         33,755         32,751         3.1         29,244         15.4           Other financial liabilities         8,043         6,154         30.7         5,576         44.2           - Liabilities under the insurance business¹         70,458         68,298         3.2         60,452         16.6           - Provisions         5,514         5,484         0.5         4,610         19.6           - Other liabilities         7,218         6,954         3.8         6,027         19.8           Equity         24,699         23,984         3.0         24,058         2.7           - Shareholders' equity³         25,831	€million	Sep 30, 2019	Jun 30, 2019	Chg. %	Dec 31, 2018	Chg. %
-Financial assets not designated for trading compulsorily measured at fair value through profit or loss Equity instruments  201 212 (5.2) 232 (13.4)  Debt securities  93 92 1.1 145 (35.9)  Loans and advances  Financial assets at fair value with changes in other comprehensive income  Income  20,276 20,359 (0.4) 21,888  Financial assets at amortised cost  249,829 251,348 (0.6) 242,582 3.0  Credit institutions  6,583 6,648 (1.0) 7,555 (12.9)  Customers  226,019 227,700 (0.7) 217,967 3.7  Debt securities  17,227 17,000 1.3 17,060 1.0  Derivatives - Hedge accounting  2,546 2,034 25.2 2,056 23.8  -Investments in joint ventures and associates  4,053 3,962 2.3 3,879 4.5  -Assets under the insurance business¹ 73,978 70,774 4.5 61,688 19.9  -Tangible assets² 7,367 7,478 (1.5) 6,022 22.3  -Intangible assets 3  -Intangible assets 3  -Intangible assets 4  -Intangible assets 5  -Other assets  15,098 14,501 4.1 13,748 9.8  Total assets  15,098 14,501 4.1 13,748 9.8  Total assets  15,098 14,501 4.1 13,748 9.8  Total assets  15,098 14,501 4.1 13,748 9.8  Financial liabilities at amortised cost  291,097 289,773 0.5 282,460 3.1  Deposits from central banks and credit institutions  27,412 26,965 1.7 37,440 (26.8)  Customer deposits  221,887 223,903 (0.9) 210,200 5.6  Provisions  5,514 5,484 0.5 4,610 19.6  -Provisions  5,515 4,844 0.5 4,610 19.6  -P		19,965	17,067	17.0	19,158	4.2
fair value through profit or loss	- Financial assets held for trading	14,392	12,806	12.4	9,810	46.7
Tari value through profit or loss	- Financial assets not designated for trading compulsorily measured at	E40	E 73	(4.4)	704	(22.2)
Debt securities         93         92         1.1         145         (35.9)           Loans and advances         254         269         (5.6)         327         (22.3)           Frinancial assets at fair value with changes in other comprehensive income         20,276         20,359         (0.4)         21,888           Financial assets at amortised cost         249,829         251,348         (0.6)         242,582         3.0           Credit institutions         6,583         6,648         (1.0)         7,555         (12.9)           Customers         26,091         22,700         (0.7)         217,967         3.7           Debt securities         17,227         17,000         1.3         17,060         1.0           Investments in joint ventures and associates         4,053         3,962         2.3         3,879         4.5           - Assets under the insurance business <sup>1</sup> 7,367         7,478         (1.5)         6,022         22.3           - Investments in joint ventures and associates         3,781         3,820         (1.0)         3,848         1.9           - Tangible assets         7,367         7,478         (1.5)         6,022         22.3           Intangible assets         3,781 <t< td=""><td>fair value through profit or loss</td><td>540</td><td>5/5</td><td>(4.4)</td><td>/04</td><td>(22.2)</td></t<>	fair value through profit or loss	540	5/5	(4.4)	/04	(22.2)
Loans and advances   254   269   (5.6)   327   (2.3)    -Financial assets at fair value with changes in other comprehensive income   20,276   20,359   21,888   (7.4)    -Financial assets at amortised cost   249,829   251,348   (0.6)   242,582   3.0    -Financial assets at amortised cost   249,829   251,348   (0.6)   242,582   3.0    -Financial assets at amortised cost   249,829   227,700   (0.7)   217,967   3.7    -Financial securities   226,019   227,700   (0.7)   217,967   3.7    -Financial securities   2,546   2,034   25.2   2,056   23.8    -Financial securities   4,053   3,962   2.3   3,879   4.5    -Financial securities   4,053   3,962   2.3   3,879   4.5    -Financial seasets   4,053   3,962   2.3   3,879   4.5    -Financial seasets   3,781   3,820   (1.0)   3,848   (1.7)    -Financial seasets   3,781   3,820   (1.0)   3,848   (1.7)    -Financial seasets   413,165   406,007   1.8   386,622   6.9    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised cost   221,887   223,903   (0.9)   210,200   5.6    -Fobst securities issued   33,755   32,751   3.1   29,244   15.4    -Financial liabilities with the insurance business   4,042   4,042    -Financial liabilities (1,04)   4,043   4,044   4,044   4,044   4,044   4,044   4,044    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1    -Financial liabilities at amortised c	Equity instruments	201	212	(5.2)	232	(13.4)
Financial assets at fair value with changes in other comprehensive income   20,276   20,359   (0.4)   21,888   (7.4)     Financial assets at amortised cost   249,829   251,348   (0.6)   242,582   3.0     Credit institutions   6,583   6,648   (1.0)   7,555   (12.9)     Customers   226,019   227,700   (0.7)   217,967   3.7     Debt securities   17,227   17,000   1.3   17,060   1.0     Derivatives - Hedge accounting   2,546   2,034   25.2   2,056   23.8     Investments in joint ventures and associates   4,053   3,962   2.3   3,879   4.5     - Assets under the insurance business   73,978   70,774   4.5   61,688   19.9     - Tangible assets   7,367   7,478   (1.5)   6,022   22.3     - Intangible assets   1,332   1,285   3.7   1,239   7.5     - Other assets and disposal groups classified as held for sale   1,332   1,285   3.7   1,239   7.5     - Other assets   15,098   14,501   4.1   13,748   9.8     Total assets   388,466   382,023   1.7   362,564   7.1     - Financial liabilities at amortised cost   291,097   289,773   0.5   282,460   3.1     Deposits from central banks and credit institutions   27,412   26,965   1.7   37,440   (26.8)     Debt securities issued   33,755   32,751   3.1   29,244   15.4     Other financial liabilities   5,514   5,484   0.5   4,610   19,6     - Other liabilities   7,218   6,954   3.8   6,027   19.8     Equity   24,699   23,984   3.0   24,058   2.7     - Shareholders' equity   28,991   23,984   3.0   24,058   2.7     - Shareholders' equity   24,699   23,984   3.0   24,058   2.7     - Shareholders' equity   4,44   4,44   4,44   4,44     - Accumulated other comprehensive income   3 (1,160)   (1,160)   (1,160)   (1,161)   (1,355)   (1,44)	Debt securities	93	92	1.1	145	(35.9)
income 20,276 20,359 (0.4) 21,888 (7.4) - Financial assets at amortised cost 249,829 251,348 (0.6) 242,582 3.0 Credit institutions 6,583 6,648 (1.0) 7,555 (12.9) Customers 226,019 227,700 (0.7) 217,967 3.7 Debt securities 17,227 17,000 1.3 17,060 1.0 - Derivatives - Hedge accounting 2,546 2,034 25.2 2,056 23.8 - Investments in joint ventures and associates 4,053 3,962 2.3 3,879 4.5 - Assets under the insurance business 1 73,978 70,774 4.5 61,688 19.9 - Tangible assets 2 7,367 7,478 (1.5) 6,022 22.3 - Intangible assets 3 7,367 7,478 (1.5) 6,022 22.3 - Intangible assets 4 1,332 1,285 3.7 1,239 7.5 - Other assets and disposal groups classified as held for sale 1,332 1,285 3.7 1,239 7.5 - Other assets 4 13,165 406,007 1.8 386,622 6.9 - Liabilities 388,466 382,023 1.7 362,564 7.1 - Financial liabilities held for trading 14,179 11,514 23.1 9,015 57.3 - Financial liabilities held for trading 291,097 289,773 0.5 282,460 3.1 - Deposits from central banks and credit institutions 27,412 26,965 1.7 37,440 (26.8) - Customer deposits 221,887 223,903 (0.9) 210,200 5.6 - Debt securities issued 33,755 32,751 3.1 29,244 15.4 - Other financial liabilities under the insurance business 1 70,488 68,298 3.2 60,452 16.6 - Provisions 5,514 6,954 3.8 6,027 19.8 - Equity 24,699 23,984 3.0 24,058 2.7 - Shareholders' equity 3 25,831 25,218 2.4 25,384 1.8 - Minority interest 28 28 28 0.0 29 (3.4) - Accumulated other comprehensive income 3 (1,160) (1,262) (8.1) (1,355) (14.4)	Loans and advances	254	269	(5.6)	327	(22.3)
income Financial assets at amortised cost Credit institutions 6,583 6,648 (1.0) 7,555 (12.9) Customers 226,019 227,700 (0.7) 217,967 3.7 Debt securities 17,227 17,000 1.3 17,060 1.0 Derivatives - Hedge accounting 2,546 2,034 2,52 2,056 2,38 - Assets under the insurance business 1,3978 70,774 4.5 16,688 19.9 - Tangible assets 3,781 3,820 1.0 Non-current assets and disposal groups classified as held for sale 1,332 1,285 3,7 1,239 7,5 - Other assets 15,098 14,501 1,311 1,3748 9,8 Total assets 1,3165 1,316 1,317 1,	-Financial assets at fair value with changes in other comprehensive			(0.4)		(7.4)
Credit institutions         6,583         6,648         (1.0)         7,555         (12.9)           Customers         226,019         227,700         (0.7)         217,967         3.7           Debt securities         17,227         17,000         1.3         17,060         1.0           - Derivatives - Hedge accounting         2,546         2,034         25.2         2,056         23.8           - Investments in joint ventures and associates         4,053         3,962         2.3         3,879         4.5           - Assets under the insurance business <sup>1</sup> 73,978         70,774         4.5         61,688         19.9           - Tangible assets         7,367         7,478         (1.5)         6,022         22.3           - Intangible assets         3,781         3,820         (1.0)         3,848         (1.7)           - Non-current assets and disposal groups classified as held for sale         1,332         1,255         3,7         1,239         7.5           - Other assets         15,098         14,501         4.1         13,748         9.8           Total assets         413,165         406,007         1.8         386,622         6.9           Liabilities         38,466         382,023	income	20,276	20,359	(U. <del>4</del> )	21,888	(7.4)
Customers         226,019         227,700         (0.7)         217,967         3.7           Debt securities         17,227         17,000         1.3         17,060         1.0           - Derivatives - Hedge accounting         2,546         2,034         25.2         2,056         23.8           - Investments in joint ventures and associates         4,053         3,962         2.3         3,879         4.5           - Assets under the insurance business¹         73,978         70,774         4.5         61,688         19.9           - Tangible assets²         7,367         7,478         (1.5)         6,022         22.3           - Intangible assets         3,781         3,820         (1.0)         3,848         (1.7)           - Non-current assets and disposal groups classified as held for sale         1,332         1,285         3.7         1,239         7.5           - Other assets         413,165         406,007         1.8         386,622         6.9           Liabilities         413,165         406,007         1.8         386,622         6.9           Liabilities held for trading         14,179         11,514         23.1         9,015         57.3           - Financial liabilities at amortised cost <t< td=""><td>- Financial assets at amortised cost</td><td>249,829</td><td>251,348</td><td>(0.6)</td><td>242,582</td><td>3.0</td></t<>	- Financial assets at amortised cost	249,829	251,348	(0.6)	242,582	3.0
Debt securities         17,227         17,000         1.3         17,060         1.0           - Derivatives - Hedge accounting         2,546         2,034         25.2         2,056         23.8           - Investments in joint ventures and associates         4,053         3,962         2.3         3,879         4.5           - Assets under the insurance business¹         73,978         70,774         4.5         61,688         19.9           - Tangible assets²         7,367         7,478         (1.5)         6,022         22.3           - Intangible assets         3,781         3,820         (1.0)         3,848         (1.7)           - Non-current assets and disposal groups classified as held for sale         1,332         1,285         3.7         1,239         7.5           - Other assets         15,098         14,501         4.1         13,748         9.8           Total assets         413,165         406,007         1.8         386,622         6.9           Liabilities         388,466         382,023         1.7         362,564         7.1           - Financial liabilities held for trading         14,179         11,514         23.1         9,015         57.3           - Financial liabilities at amortised cost	Credit institutions	6,583	6,648	(1.0)	7,555	(12.9)
- Derivatives - Hedge accounting 2,546 2,034 25.2 2,056 23.8 - Investments in joint ventures and associates 4,053 3,962 2.3 3,879 4.5 - Assets under the insurance business 1 73,978 70,774 4.5 61,688 19.9 - Tangible assets 2 7,367 7,478 (1.5) 6,022 22.3 - Intangible assets 3 3,781 3,820 (1.0) 3,848 (1.7) 8,000 - 1,000	Customers	226,019	227,700	(0.7)	217,967	3.7
- Investments in joint ventures and associates 4,053 3,962 2.3 3,879 4.5 - Assets under the insurance business 1 73,978 70,774 4.5 61,688 19.9 - Tangible assets 2 7,367 7,478 (1.5) 6,022 22.3 - Intangible assets 3,781 3,820 (1.0) 3,848 (1.7) - Non-current assets and disposal groups classified as held for sale 1,332 1,285 3,7 1,239 7.5 - Other assets 15,098 14,501 4.1 13,748 9.8 - Total assets 413,165 406,007 1.8 386,622 6.9 - Liabilities - Financial liabilities held for trading 14,479 11,514 23.1 9,015 57.3 - Financial liabilities at amortised cost 291,097 289,773 0.5 282,460 3.1 - Deposits from central banks and credit institutions 27,412 26,965 1.7 37,440 (26.8) - Customer deposits 221,887 223,903 (0.9) 210,200 5.6 - Debt securities issued 33,755 32,751 3.1 29,244 15.4 - Other financial liabilities 4 30.7 5,576 44.2 - Liabilities under the insurance business 1 70,458 68,298 3.2 60,452 16.6 - Provisions 5,514 5,484 0.5 4,610 19.6 - Provisions 5,514 5,484 0.5 4,610 19.6 - Other liabilities - 7,218 6,954 3.8 6,027 19.8 - Equity 24,699 23,984 3.0 24,058 2.7 - Shareholders' equity 3 25,831 25,218 2.4 25,384 1.8 - Minority interest 28 28 0.0 29 (3.4) - Accumulated other comprehensive income 3 (1,160) (1,262) (8.1) (1,355) (14.4)	Debt securities	17,227	17,000	1.3	17,060	1.0
- Assets under the insurance business	- Derivatives - Hedge accounting	2,546	2,034	25.2	2,056	23.8
- Tangible assets 2 7,367 7,478 (1.5) 6,022 22.3   - Intangible assets 3,781 3,820 (1.0) 3,848 (1.7)   - Non-current assets and disposal groups classified as held for sale 1,332 1,285 3.7 1,239 7.5   - Other assets 15,098 14,501 4.1 13,748 9.8   Total assets 413,165 406,007 1.8 386,622 6.9   Liabilities 388,466 382,023 1.7 362,564 7.1   - Financial liabilities held for trading 14,179 11,514 23.1 9,015 57.3   - Financial liabilities at amortised cost 291,097 289,773 0.5 282,460 3.1   Deposits from central banks and credit institutions 27,412 26,965 1.7 37,440 (26.8)   Customer deposits  221,887 223,903 (0.9) 210,200 5.6   Debt securities issued 33,755 32,751 3.1 29,244 15.4   Other financial liabilities   - Liabilities under the insurance business 1 70,458 68,298 3.2 60,452 16.6   - Provisions 5,514 5,484 0.5 4,610 19.6   - Other liabilities   - Other liabilities   - Other liabilities   - Shareholders' equity 3 24,699 23,984 3.0 24,058 2.7   - Shareholders' equity 3 25,831 25,218 2.4 25,384 1.8   - Minority interest 28 28 0.0 29 (3.4)   - Accumulated other comprehensive income 3 (1,160) (1,262) (8.1) (1,355) (14.4)	- Investments in joint ventures and associates	4,053	3,962	2.3	3,879	4.5
- Intangible assets 3,781 3,820 (1.0) 3,848 (1.7) - Non-current assets and disposal groups classified as held for sale 1,332 1,285 3.7 1,239 7.5 - Other assets 15,098 14,501 4.1 13,748 9.8 - Total assets 413,165 406,007 1.8 386,622 6.9 - Liabilities 388,466 382,023 1.7 362,564 7.1 - Financial liabilities held for trading 14,179 11,514 23.1 9,015 57.3 - Financial liabilities at amortised cost 291,097 289,773 0.5 282,460 3.1 - Deposits from central banks and credit institutions 27,412 26,965 1.7 37,440 (26.8) - Customer deposits 221,887 223,903 (0.9) 210,200 5.6 - Debt securities issued 33,755 32,751 3.1 29,244 15.4 - Other financial liabilities 38,043 6,154 30.7 5,576 44.2 - Liabilities under the insurance business 1 70,458 68,298 3.2 60,452 16.6 - Provisions 5,514 5,484 0.5 4,610 19.6 - Other liabilities 7,218 6,954 3.8 6,027 19.8 - Equity 24,699 23,984 3.0 24,058 2.7 - Shareholders' equity 3 25,831 25,218 2.4 25,384 1.8 - Minority interest 28 28 0.0 29 (3.4) - Accumulated other comprehensive income 3 (1,160) (1,262) (8.1) (1,355) (14.4)	- Assets under the insurance business <sup>1</sup>	73,978	70,774	4.5	61,688	19.9
- Non-current assets and disposal groups classified as held for sale - Other assets - Other asse	- Tangible assets <sup>2</sup>	7,367	7,478	(1.5)	6,022	22.3
Other assets       15,098       14,501       4.1       13,748       9.8         Total assets       413,165       406,007       1.8       386,622       6.9         Liabilities       388,466       382,023       1.7       362,564       7.1         - Financial liabilities held for trading       14,179       11,514       23.1       9,015       57.3         - Financial liabilities at amortised cost       291,097       289,773       0.5       282,460       3.1         Deposits from central banks and credit institutions       27,412       26,965       1.7       37,440       (26.8)         Customer deposits       221,887       223,903       (0.9)       210,200       5.6         Debt securities issued       33,755       32,751       3.1       29,244       15.4         Other financial liabilities       8,043       6,154       30.7       5,576       44.2         Liabilities under the insurance business¹       70,458       68,298       3.2       60,452       16.6         Provisions       5,514       5,484       0.5       4,610       19.6         Other liabilities       7,218       6,954       3.8       6,027       19.8         Equity       24,699 <td>- Intangible assets</td> <td>3,781</td> <td>3,820</td> <td>(1.0)</td> <td>3,848</td> <td>(1.7)</td>	- Intangible assets	3,781	3,820	(1.0)	3,848	(1.7)
Total assets         413,165         406,007         1.8         386,622         6.9           Liabilities         388,466         382,023         1.7         362,564         7.1           - Financial liabilities held for trading         14,179         11,514         23.1         9,015         57.3           - Financial liabilities at amortised cost         291,097         289,773         0.5         282,460         3.1           Deposits from central banks and credit institutions         27,412         26,965         1.7         37,440         (26.8)           Customer deposits         221,887         223,903         (0.9)         210,200         5.6           Debt securities issued         33,755         32,751         3.1         29,244         15.4           Other financial liabilities         8,043         6,154         30.7         5,576         44.2           - Liabilities under the insurance business¹         70,458         68,298         3.2         60,452         16.6           - Provisions         5,514         5,484         0.5         4,610         19.6           - Other liabilities         7,218         6,954         3.8         6,027         19.8           Equity         24,699         23,9	- Non-current assets and disposal groups classified as held for sale	1,332	1,285	3.7	1,239	7.5
Liabilities         388,466         382,023         1.7         362,564         7.1           - Financial liabilities held for trading         14,179         11,514         23.1         9,015         57.3           - Financial liabilities at amortised cost         291,097         289,773         0.5         282,460         3.1           Deposits from central banks and credit institutions         27,412         26,965         1.7         37,440         (26.8)           Customer deposits         221,887         223,903         (0.9)         210,200         5.6           Debt securities issued         33,755         32,751         3.1         29,244         15.4           Other financial liabilities         8,043         6,154         30.7         5,576         44.2           - Liabilities under the insurance business¹         70,458         68,298         3.2         60,452         16.6           - Provisions         5,514         5,484         0.5         4,610         19.6           - Other liabilities         7,218         6,954         3.8         6,027         19.8           Equity         24,699         23,984         3.0         24,058         2.7           - Shareholders' equity³         25,831	- Other assets	15,098	14,501	4.1	13,748	9.8
- Financial liabilities held for trading       14,179       11,514       23.1       9,015       57.3         - Financial liabilities at amortised cost       291,097       289,773       0.5       282,460       3.1         Deposits from central banks and credit institutions       27,412       26,965       1.7       37,440       (26.8)         Customer deposits       221,887       223,903       (0.9)       210,200       5.6         Debt securities issued       33,755       32,751       3.1       29,244       15.4         Other financial liabilities       8,043       6,154       30.7       5,576       44.2         - Liabilities under the insurance business¹       70,458       68,298       3.2       60,452       16.6         - Provisions       5,514       5,484       0.5       4,610       19.6         - Other liabilities       7,218       6,954       3.8       6,027       19.8         Equity       24,699       23,984       3.0       24,058       2.7         - Shareholders' equity³       25,831       25,218       2.4       25,384       1.8         - Minority interest       28       28       0.0       29       (3.4)         - Accumulated other comprehe	Total assets	413,165	406,007	1.8	386,622	6.9
- Financial liabilities at amortised cost  Deposits from central banks and credit institutions  Customer deposits  Debt securities issued Other financial liabilities  - Liabilities under the insurance business 1  Other liabilities  - Other	Liabilities	388,466	382,023	1.7	362,564	7.1
Deposits from central banks and credit institutions         27,412         26,965         1.7         37,440         (26.8)           Customer deposits         221,887         223,903         (0.9)         210,200         5.6           Debt securities issued         33,755         32,751         3.1         29,244         15.4           Other financial liabilities         8,043         6,154         30.7         5,576         44.2           Liabilities under the insurance business¹         70,458         68,298         3.2         60,452         16.6           Provisions         5,514         5,484         0.5         4,610         19.6           Other liabilities         7,218         6,954         3.8         6,027         19.8           Equity         24,699         23,984         3.0         24,058         2.7           Shareholders' equity³         25,831         25,218         2.4         25,384         1.8           - Minority interest         28         28         0.0         29         (3.4)           - Accumulated other comprehensive income³         (1,160)         (1,262)         (8.1)         (1,355)         (14.4)	- Financial liabilities held for trading	14,179	11,514	23.1	9,015	57.3
Customer deposits       221,887       223,903       (0.9)       210,200       5.6         Debt securities issued       33,755       32,751       3.1       29,244       15.4         Other financial liabilities       8,043       6,154       30.7       5,576       44.2         - Liabilities under the insurance business¹       70,458       68,298       3.2       60,452       16.6         - Provisions       5,514       5,484       0.5       4,610       19.6         - Other liabilities       7,218       6,954       3.8       6,027       19.8         Equity       24,699       23,984       3.0       24,058       2.7         - Shareholders' equity³       25,831       25,218       2.4       25,384       1.8         - Minority interest       28       28       0.0       29       (3.4)         - Accumulated other comprehensive income³       (1,160)       (1,262)       (8.1)       (1,355)       (14.4)	- Financial liabilities at amortised cost	291,097	289,773	0.5	282,460	3.1
Debt securities issued Other financial liabilities       33,755       32,751       3.1       29,244       15.4         Other financial liabilities       8,043       6,154       30.7       5,576       44.2         - Liabilities under the insurance business¹       70,458       68,298       3.2       60,452       16.6         - Provisions       5,514       5,484       0.5       4,610       19.6         - Other liabilities       7,218       6,954       3.8       6,027       19.8         Equity       24,699       23,984       3.0       24,058       2.7         - Shareholders' equity³       25,831       25,218       2.4       25,384       1.8         - Minority interest       28       28       0.0       29       (3.4)         - Accumulated other comprehensive income³       (1,160)       (1,262)       (8.1)       (1,355)       (14.4)	Deposits from central banks and credit institutions	27,412	26,965	1.7	37,440	(26.8)
Other financial liabilities         8,043         6,154         30.7         5,576         44.2           - Liabilities under the insurance business¹         70,458         68,298         3.2         60,452         16.6           - Provisions         5,514         5,484         0.5         4,610         19.6           - Other liabilities         7,218         6,954         3.8         6,027         19.8           Equity         24,699         23,984         3.0         24,058         2.7           - Shareholders' equity³         25,831         25,218         2.4         25,384         1.8           - Minority interest         28         28         0.0         29         (3.4)           - Accumulated other comprehensive income³         (1,160)         (1,262)         (8.1)         (1,355)         (14.4)	Customer deposits	221,887	223,903	(0.9)	210,200	5.6
- Liabilities under the insurance business 1 70,458 68,298 3.2 60,452 16.6 e Provisions 5,514 5,484 0.5 4,610 19.6 e Other liabilities 7,218 6,954 3.8 6,027 19.8 e Equity 24,699 23,984 3.0 24,058 2.7 e Shareholders' equity 3 25,831 25,218 2.4 25,384 1.8 e Minority interest 28 28 0.0 29 (3.4) e Accumulated other comprehensive income 3 (1,160) (1,262) (8.1) (1,355) (14.4)	Debt securities issued	33,755	32,751	3.1	29,244	15.4
- Provisions 5,514 5,484 0.5 4,610 19.6 - Other liabilities 7,218 6,954 3.8 6,027 19.8 <b>Equity</b> 24,699 23,984 3.0 24,058 2.7 - Shareholders' equity³ 25,831 25,218 2.4 25,384 1.8 - Minority interest 28 28 0.0 29 (3.4) - Accumulated other comprehensive income³ (1,160) (1,262) (8.1) (1,355) (14.4)	Other financial liabilities	8,043	6,154	30.7	5,576	44.2
- Other liabilities 7,218 6,954 3.8 6,027 19.8 Equity 24,699 23,984 3.0 24,058 2.7 - Shareholders' equity³ 25,831 25,218 2.4 25,384 1.8 - Minority interest 28 28 0.0 29 (3.4) - Accumulated other comprehensive income³ (1,160) (1,262) (8.1) (1,355) (14.4)	- Liabilities under the insurance business <sup>1</sup>	70,458	68,298	3.2	60,452	16.6
Equity         24,699         23,984         3.0         24,058         2.7           - Shareholders' equity³         25,831         25,218         2.4         25,384         1.8           - Minority interest         28         28         0.0         29         (3.4)           - Accumulated other comprehensive income³         (1,160)         (1,262)         (8.1)         (1,355)         (14.4)	- Provisions	5,514	5,484	0.5	4,610	19.6
- Shareholders' equity <sup>3</sup> 25,831 25,218 2.4 25,384 1.8 - Minority interest 28 28 0.0 29 (3.4) - Accumulated other comprehensive income <sup>3</sup> (1,160) (1,262) (8.1) (1,355) (14.4)	- Other liabilities	7,218	6,954	3.8	6,027	19.8
- Minority interest 28 28 0.0 29 (3.4) - Accumulated other comprehensive income <sup>3</sup> (1,160) (1,262) (8.1) (1,355) (14.4)	Equity	24,699	23,984	3.0	24,058	2.7
- Accumulated other comprehensive income <sup>3</sup> (1,160) (1,262) (8.1) (1,355) (14.4)	- Shareholders' equity <sup>3</sup>	25,831	25,218	2.4	25,384	1.8
- Accumulated other comprehensive income <sup>3</sup> (1,160) (1,262) (8.1) (1,355) (14.4)		28	28	0.0	29	(3.4)
·	- Accumulated other comprehensive income <sup>3</sup>	(1,160)	(1,262)	(8.1)	(1,355)	(14.4)
	·	413,165	406,007	1.8	386,622	6.9



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